

State of Alaska FY2010 Governor's Operating Budget

Department of Law Performance Measures

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Department of Law

Mission

The mission of the Department of Law is to provide legal services to state government and to prosecute crime.

Core Services

- The Office of the Attorney General provides overall management of the Department of Law. The Attorney General, as the principal executive officer of the department, is responsible for both the legal and the administrative aspects of the department's operations. The Attorney General works closely with the Governor and immediate staff providing legal counsel and advice as the Governor addresses priorities and conducts state affairs.
- The Attorney General serves as a trustee on the Exxon Valdez Trustee Council and represents the Department of Law on a number of interdepartmental efforts.
- The Criminal Division seeks to assure safe and healthy communities by prosecuting and convicting criminal offenders in urban and rural Alaska, by upholding those convictions on appeal, and by providing legal services supporting the efforts of criminal justice agencies. The Division prosecutes violations of state criminal law.
- The Criminal Division provides focused and specialized prosecution in a number of areas.
- The Criminal Division provides assistance to victims and witnesses of crimes and ensures that victims are kept informed of important events in their cases and that their constitutional and statutory rights are protected.
- The Criminal Division supports the efforts of criminal justice agencies to detect and punish crime through investigation, trial, and conviction, by litigating all criminal appellate proceedings and state and federal post-conviction and habeas corpus proceedings. The Division also handles civil litigation challenging statutes related to criminal justice, such as sex offender registration, DNA databank, victims' rights and provides general legal services to criminal justice agencies.
- The Civil Division protects the human, financial, and natural resources of the state. The Division serves the interests of Alaska's citizens by providing legal counsel to the executive branch in all civil actions by defending and prosecuting all civil litigation to which the state is a party.
- The Civil Division handles legal matters for, and provides legal advice to the Governor, executive branch agencies, and -- upon request -- the legislative and judicial branches; reviews regulations prepared by executive agencies; drafts legislation for introduction by the Governor; and reviews all legislation before it is acted upon by the Governor.
- Activities of the Civil Division help protect the financial and natural resources of the state, defend Alaskans' access to the state's land and natural resources, and ensure that the laws and regulations that govern businesses, individuals, and government agencies are constitutional.
- The Civil Division takes action to protect children from abuse and neglect, enforce child support obligations, guarantee that state programs are administered fairly and that money owed to the state is collected, defends the state's interests relative to the federal government, and defends the state from unreasonable demands for payment of costs of lawsuits, personnel actions, and personal injuries.
- The Administrative Services Division provides the core administrative services that are essential to the day-to-day operation of the Department of Law and to managing the resources of the department. These include budgeting, procurement, accounting, computer and network services, database administration, timekeeping and billing, and monitoring and forecasting departmental expenses.

End Result	Strategies to Achieve End Result
A: Improve Public Protection and Effectiveness of Legal Services Target #1: Increase to 75% the number of cases on which the State prevailed on the merits at final	A1: Improving Public Safety against Serious Assault Target #1: Reduce the rate of violent crime reported in Alaska by 1% per year. Status #1: In FY 2007 the number of violent crimes was

resolution.

Status #1: The data for this target is not readily available.

2,645 reflecting an increase of 8% over the previous year. It appears the FY 2006 increase that was flat may have been an anomaly however, the two year growth rate is still only 8% compared to 16% for the two year period 2003-2005.

A2: Enhance the welfare of children

Target #1: Reduce the number of children in foster care in Alaska by 5%.

Status #1: Neither the Department of Law nor the Office of Children's Services have control over the number of children in foster care so a new measure has been established and is discussed further in the analysis.

Target #2: Increase the amount of support received by families through the Child Support Services Division (CSSD) by 1% each year.

Status #2: The amount of support received by families through CSSD increased by nearly 6%.

Target #3: Reduce the number of child sexual abuse cases by 5%.

Status #3: In 2007 the number of child sexual abuse cases was 265 reflecting an increase of 2% over the previous year. It appears the 2006 14% decrease is more reflective of the 5 year trend that reflects a 19% decrease.

A3: Enhance Consumer Protection in Alaska

Target #1: Increase effective consumer protection enforcement through successful resolution of consumer complaints, enforcement actions and consumer education.

Status #1: Consumer protection enforcement effectively resolved or provided additional education in 294 situations, an increase of over 2% when compared to the prior year.

A4: Improve Agency Decision Making

Target #1: 5% reduction per year in legal challenges to final agency decisions in which the state does not prevail.

Status #1: The number of final agency decisions that the state did not prevail dropped 25% from the previous year.

FY2010 Resources Allocated to Achieve Results

FY2010 Department Budget: \$80,472,400

Personnel:

Full time	552
Part time	7
Total	559

Performance

A: Result - Improve Public Protection and Effectiveness of Legal Services

Target #1: Increase to 75% the number of cases on which the State prevailed on the merits at final resolution.

Status #1: The data for this target is not readily available.

A1: Strategy - Improving Public Safety against Serious Assault

Target #1: Reduce the rate of violent crime reported in Alaska by 1% per year.

Status #1: In FY 2007 the number of violent crimes was 2,645 reflecting an increase of 8% over the previous year. It appears the FY 2006 increase that was flat may have been an anomaly however, the two year growth rate is still only 8% compared to 16% for the two year period 2003-2005.

Year	YTD Total	Target	Variance
2007	2,645	2,449	(196)
2006	2,449	2,452	3
2005	2,452	2,268	(184)
2004	2,268	2,105	(163)
2003	2,105	NA	NA

A2: Strategy - Enhance the welfare of children

Target #1: Reduce the number of children in foster care in Alaska by 5%.

Status #1: Neither the Department of Law nor the Office of Children's Services have control over the number of children in foster care so a new measure has been established and is discussed further in the analysis.

Analysis of results and challenges: Neither the Department of Law nor the Office of Children's Services really have control over the number of children in foster care. In fact, recent statistics from the Office of Children's Services show that the number of children in foster care increased by 12.58% from 1,876 in October 2005 to 2,112 in October 2006. However, the Department of Law established this as a strategy because attorneys in the department are responsible for filing petitions to terminate parental rights or petitions for guardianship. If a child is adopted or placed in a guardianship, they are released from state custody, thereby reducing the number of children in foster care. To accomplish this, we set a goal of increasing the numbers of petitions for termination or guardianship that are finalized.

Target #2: Increase the amount of support received by families through the Child Support Services Division (CSSD) by 1% each year.

Status #2: The amount of support received by families through CSSD increased by nearly 6%.

Year	YTD Total
2008	97,684.1 +5.69%
2007	92,429.0

Target #3: Reduce the number of child sexual abuse cases by 5%.

Status #3: In 2007 the number of child sexual abuse cases was 265 reflecting an increase of 2% over the previous year. It appears the 2006 14% decrease is more reflective of the 5 year trend that reflects a 19% decrease.

Year	YTD Total	Target	Variance
2007	265	259	(7)
2006	259	300	41
2005	300	299	(1)
2004	299	326	27
2003	326	NA	NA

A3: Strategy - Enhance Consumer Protection in Alaska

Target #1: Increase effective consumer protection enforcement through successful resolution of consumer complaints, enforcement actions and consumer education.

Status #1: Consumer protection enforcement effectively resolved or provided additional education in 294 situations, an increase of over 2% when compared to the prior year.

Year	Education Events	Invest/Prosecutions	Antitrust Matters	Complaint Resolutions	YTD Total
2008	7 +75%	47 -29.85%	8 0%	232 +11%	294 +2.08%
2007	4 0%	67 +81.08%	8 -20%	209 +2.96%	288 +13.39%
2006	4	37	10	203	254

A4: Strategy - Improve Agency Decision Making

Target #1: 5% reduction per year in legal challenges to final agency decisions in which the state does not prevail.

Status #1: The number of final agency decisions that the state did not prevail dropped 25% from the previous year.

Appeals in Which the State Did Not Prevail

Year	YTD Total
2008	6
2007	8

Methodology: 3 of the 6 cases included a mixed decision, where the state won on some issues and lost on some issues.

Analysis of results and challenges: Three out of the six FY 2008 cases were split decisions, where the state prevailed on some parts of the decision.

Prioritization of Agency Programs

(Statutory Reference AS 37.07.050(a)(13))

The Civil Division (RDU) protects the human, financial and natural resources of the State, including such diverse duties as defending Alaskans' access to the State's land and natural resources and protecting children from abuse and neglect. The Division ensures that laws and regulations that govern businesses, individuals, and government agencies are constitutional and are followed.

The Criminal Division (RDU) protects the public by prosecuting violations of state criminal law committed by adults and juveniles, placing the offenders under appropriate controls and complying with Constitutional or statutory provisions requiring communication to crime victims.

Criminal Division Results Delivery Unit

Contribution to Department's Mission

The mission of the Criminal Division is to assure safe and healthy communities by prosecuting and convicting criminal offenders in urban and rural Alaska, by upholding those convictions on appeal, and by providing legal services that support the efforts of criminal justice agencies.

Core Services

- The Criminal Division protects the public by prosecuting violations of state criminal law committed by adults, and a large portion of the serious crimes committed by juveniles, by placing them under appropriate controls.
- The Criminal Division provides focused and specialized prosecution in the following areas: narcotics prosecution, environmental crime, child support enforcement, welfare fraud, Medicaid provider fraud, selected fish and game prosecution, alcohol interdiction in rural Alaska, prosecution of "cold case" homicides, domestic violence and sexual assault, white collar and other special prosecution, and permanent fund dividend fraud.
- The Criminal Division provides assistance to victims and witnesses of crimes such as preparation for testimony in court, travel arrangements and per diem expenses, court-mandated witness fees, and information about court procedures, domestic violence restraining orders and violent crime compensation procedures.
- The Criminal Division supports the efforts of criminal justice agencies to detect and punish crime through investigation, trial, and conviction, and by litigating all criminal appellate proceedings and state and federal post-conviction and habeas corpus proceedings. In addition, the Criminal Division also handles civil litigation challenging statutes related to criminal justice, such as sex offender registration, DNA databank, victims' rights, and physician-assisted suicide.
- The Criminal Division provides general legal services to the Departments of Corrections and Public Safety relating to their criminal justice activities. These legal services consist of verbal and written advice, representation in civil litigation and administrative proceedings, and assistance with drafting legislation, regulations, policies, and procedures. The Criminal Division also provides advice to the legislature on criminal justice matters.

End Result	Strategies to Achieve End Result
A: Improve Public Safety Against Serious Assault <u>Target #1:</u> Reduce the number of violent felony crimes reported in Alaska by 5%. <u>Status #1:</u> The number of violent crimes increased by over 8%.	A1: Improving Public Safety & Enhancing the Protection of Victims of Crimes - Increase the prosecution of violent felonies <u>Target #1:</u> 50% of violent felony crimes accepted for prosecution that the state prevailed at final resolution. <u>Status #1:</u> In 2007, the State prevailed on 78% of crimes accepted for prosecution and exceeds our target however, the percentage continues to trend downward. <u>Target #2:</u> 25% of violent felony crimes accepted for prosecution are resolved with a felony conviction that has not been reduced to a lower level felony or dismissed. <u>Status #2:</u> 11% of violent felony crimes accepted for prosecution were resolved with a conviction that was not reduced to a lower level felony. A2: Improving Public Safety and Enhancing the Protection of Victims of Crimes - Increase the prosecution of misdemeanor domestic violence (DV)

	<p>assaults</p> <p><u>Target #1:</u> 70% of misdemeanor domestic violence assaults accepted for prosecution are convicted of a class A misdemeanor, rather than a lesser offense or dismissal.</p> <p><u>Status #1:</u> 53% of misdemeanor domestic violence assaults accepted for prosecution resulted in a conviction of a class A misdemeanor, continuing the downward trend of the last 6 years.</p>
End Result	Strategies to Achieve End Result
<p>B: Enhance the Welfare of Children</p> <p><u>Target #1:</u> Reduce the number of reports of child sexual abuse by 5%.</p> <p><u>Status #1:</u> Data is not readily available to monitor this end result.</p>	<p>B1: Enhancing the Welfare of Children - Increase the prosecution of crimes involving sexual abuse of children</p> <p><u>Target #1:</u> 75% of crimes of sexual abuse of children accepted for felony prosecution that are resolved with a felony conviction (rather than a misdemeanor conviction or dismissal).</p> <p><u>Status #1:</u> 41% of crimes of sexual abuse of children were resolved with a felony conviction, continuing the downward trend of the previous years.</p> <p><u>Target #2:</u> 40% of crimes of sexual abuse of children accepted for felony prosecution are resolved with a felony conviction that has not been reduced to a lower level felony or dismissed.</p> <p><u>Status #2:</u> In 2007, 14% of the crimes of sexual abuse of children accepted for felony prosecution were resolved with a felony conviction, but many are still pending.</p>
End Result	Strategies to Achieve End Result
<p>C: Enhance the Protection of Victims of Crimes and Delinquent Acts</p> <p><u>Target #1:</u> Reduce to zero the number of substantiated complaints from victims of crimes and delinquent acts submitted to the Office of Victims Rights, the Attorney General's Office, the Commissioner of Health and Social Services, or the Office of the Governor.</p> <p><u>Status #1:</u> Data is not readily available to monitor this end result.</p>	<p>C1: Enhancing the Protection of Victims of Crimes - Increase the prosecution of property felonies</p> <p><u>Target #1:</u> 40% of property felony crimes accepted for prosecution are resolved with a felony conviction rather than a misdemeanor conviction or dismissal.</p> <p><u>Status #1:</u> 31% of property felony crimes accepted for prosecution were resolved with a felony conviction. This rate is consistent with the previous two years.</p> <p><u>Target #2:</u> 35% of property felony crimes accepted for prosecution that are resolved with a felony conviction have not been reduced or dismissed.</p> <p><u>Status #2:</u> In 2007, 26% of property felony crimes accepted for prosecution were resolved with a felony conviction that was not reduced.</p> <p>C2: Enhancing the Protection of Victims of Crimes - Increase and improve responsiveness to victims</p> <p><u>Target #1:</u> Increase training on general victim-related</p>

	<p>issues, such as victim sensitivity, so that all paralegal assistants who have regular direct contact with victims attend one multi-day training course each year.</p> <p>Status #1: The number of paralegal assistants who have been provided yearly training in general victim-related issues grew to 30, an increase of 4 over the prior year and continues the positive trend.</p> <p>Target #2: Increase the training in specialized victim-related issues, such as domestic violence or sexual assault prosecution, so that all paralegal assistants who have regular direct contact with victims attend one multi-day training course every other year.</p> <p>Status #2: Ten paralegal assistants with regular direct contact with victims were provided biannual training in specialized victim-related issues.</p>
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FY2010 Resources Allocated to Achieve Results

FY2010 Results Delivery Unit Budget: \$28,951,800

Personnel:

Full time	237
Part time	1
Total	238

Performance

A: Result - Improve Public Safety Against Serious Assault

Target #1: Reduce the number of violent felony crimes reported in Alaska by 5%.

Status #1: The number of violent crimes increased by over 8%.

Year	YTD Total	Target
2007	2,645	2,332
2006	2,449	0

A1: Strategy - Improving Public Safety & Enhancing the Protection of Victims of Crimes - Increase the prosecution of violent felonies

Target #1: 50% of violent felony crimes accepted for prosecution that the state prevailed at final resolution.

Status #1: In 2007, the State prevailed on 78% of crimes accepted for prosecution and exceeds our target however, the percentage continues to trend downward.

Violent Felony Convictions

Year	YTD Total	Target	Variance
2007	78%	50%	28%
2006	83%	50%	33%
2005	84%	50%	34%
2004	85%	50%	35%
2003	85%	50%	35%

Methodology: Information is by calendar year.

Analysis of results and challenges: At the end of each calendar year there are cases that are still pending. For the calendar years 2005, 2006 and 2007, the percent of cases that were still pending were 15.8%, 17.5% and 19.1%, respectively.

Target #2: 25% of violent felony crimes accepted for prosecution are resolved with a felony conviction that has not been reduced to a lower level felony or dismissed.

Status #2: 11% of violent felony crimes accepted for prosecution were resolved with a conviction that was not reduced to a lower level felony.

Unreduced Felony Convictions

Year	YTD Total	Target	Variance
2007	11%	25%	14%
2006	14%	25%	11%
2005	15%	25%	10%
2004	19%	25%	6%
2003	23%	25%	2%
2002	21%	25%	4%

Methodology: Information is by calendar year. Statistics are based on the date the case was received in the prosecutor's office, and the most recent data from which these calculations are meaningful is for cases received in calendar year 2005.

Analysis of results and challenges: At the end of each calendar year there are cases that are still pending. For the calendar years 2005, 2006 and 2007, the percent of cases that were still pending were 15.8%, 17.5% and 19.1%, respectively.

A2: Strategy - Improving Public Safety and Enhancing the Protection of Victims of Crimes - Increase the prosecution of misdemeanor domestic violence (DV) assaults

Target #1: 70% of misdemeanor domestic violence assaults accepted for prosecution are convicted of a class A misdemeanor, rather than a lesser offense or dismissal.

Status #1: 53% of misdemeanor domestic violence assaults accepted for prosecution resulted in a conviction of a class A misdemeanor, continuing the downward trend of the last 6 years.

Year	YTD Total	Target	Variance
2007	53%	70%	17%
2006	55%	70%	15%
2005	56%	70%	14%
2004	60%	70%	10%
2003	64%	70%	6%
2002	66%	70%	4%

Methodology: Information is by calendar year. Statistics are based on the date the case was received in the prosecutor's office, and the most recent data from which these calculations are meaningful is for cases received in calendar year 2005.

Analysis of results and challenges: At the end of both 2006 and 2007, 4% of cases were still pending.

B: Result - Enhance the Welfare of Children

Target #1: Reduce the number of reports of child sexual abuse by 5%.

Status #1: Data is not readily available to monitor this end result.

B1: Strategy - Enhancing the Welfare of Children - Increase the prosecution of crimes involving sexual abuse of children

Target #1: 75% of crimes of sexual abuse of children accepted for felony prosecution that are resolved with a felony conviction (rather than a misdemeanor conviction or dismissal).

Status #1: 41% of crimes of sexual abuse of children were resolved with a felony conviction, continuing the downward trend of the previous years.

Percent of Child Sexual Abuse Cases Resolved With a Felony Conviction

Year	YTD Total	Target	Variance
2007	41%	75%	34%
2006	45%	75%	30%
2005	49%	75%	26%
2004	60%	75%	15%
2003	65%	75%	10%
2002	70%	75%	5%

Methodology: Information is by calendar year. Statistics are based on the date the case was received in the prosecutor's office, and the most recent data from which these calculations are meaningful is for cases received in calendar year 2005.

Analysis of results and challenges: At the end of 2006, 24% of cases were still pending. At the end of 2007, 36% of cases were still pending.

Target #2: 40% of crimes of sexual abuse of children accepted for felony prosecution are resolved with a felony conviction that has not been reduced to a lower level felony or dismissed.

Status #2: In 2007, 14% of the crimes of sexual abuse of children accepted for felony prosecution were resolved with a felony conviction, but many are still pending.

Child Sexual Abuse Felony Conviction (Unreduced)

Year	YTD Total	Target	Variance
2007	14%	40%	26%
2006	17%	40%	27%
2005	15%	40%	25%
2004	32%	40%	8%
2003	27%	40%	13%
2002	28%	40%	12%

Methodology: Information is by calendar year. Statistics are based on the date the case was received in the prosecutor's office, and the most recent data from which these calculations are meaningful is for cases received in calendar year 2005.

Analysis of results and challenges: At the end of 2007, 36% of cases were still pending.

C: Result - Enhance the Protection of Victims of Crimes and Delinquent Acts

Target #1: Reduce to zero the number of substantiated complaints from victims of crimes and delinquent acts submitted to the Office of Victims Rights, the Attorney General's Office, the Commissioner of Health and Social Services, or the Office of the Governor.

Status #1: Data is not readily available to monitor this end result.

C1: Strategy - Enhancing the Protection of Victims of Crimes - Increase the prosecution of property felonies

Target #1: 40% of property felony crimes accepted for prosecution are resolved with a felony conviction rather than a misdemeanor conviction or dismissal.

Status #1: 31% of property felony crimes accepted for prosecution were resolved with a felony conviction. This rate is consistent with the previous two years.

Felony Property Crimes

Year	YTD Total	Target	Variance
2007	31%	40%	9%
2006	30%	40%	10%
2005	31%	40%	9%
2004	37%	40%	3%
2003	32%	40%	8%
2002	39%	40%	1%

Methodology: Information is by calendar year. Statistics are based on the date the case was received in the prosecutor's office, and the most recent data from which these calculations are meaningful is for cases received in calendar year 2005.

Target #2: 35% of property felony crimes accepted for prosecution that are resolved with a felony conviction have not been reduced or dismissed.

Status #2: In 2007, 26% of property felony crimes accepted for prosecution were resolved with a felony conviction that was not reduced.

Year	YTD Total	Target	Variance
2007	26%	35%	9%
2006	25%	35%	10%
2005	0	0	0
2004	32%	35%	3%
2003	27%	35%	8%
2002	33%	35%	2%

Methodology: Information is by calendar year. Statistics are based on the date the case was received in the prosecutor's office, and the most recent data from which these calculations are meaningful is for cases received in calendar year 2004.

C2: Strategy - Enhancing the Protection of Victims of Crimes - Increase and improve responsiveness to victims

Target #1: Increase training on general victim-related issues, such as victim sensitivity, so that all paralegal assistants who have regular direct contact with victims attend one multi-day training course each year.

Status #1: The number of paralegal assistants who have been provided yearly training in general victim-related issues grew to 30, an increase of 4 over the prior year and continues the positive trend.

Paralegal Training in General Victim Issues

Year	YTD Total
2007	30
2006	26
2005	23
2004	14

Target #2: Increase the training in specialized victim-related issues, such as domestic violence or sexual assault prosecution, so that all paralegal assistants who have regular direct contact with victims attend one multi-day training course every other year.

Status #2: Ten paralegal assistants with regular direct contact with victims were provided biannual training in specialized victim-related issues.

Paralegal Assistants Specialized Yearly Training

Year	YTD Total
2007	10
2006	13
2005	8

Methodology: In 2005, all paralegals also attended 10 monthly teleconferences that included topics on: Special characteristics of victims of domestic violence and sexual assault and victims responses to acute crisis. Alaska Tribal presented training on: domestic violence and the recovering victim, children who are in-home and witness domestic violence, and effects of domestic violence on children. The Violent Crimes Compensation Board presented training on how to help crime victims. The Sexual Assault Response Team provided training on healing from trauma.

Component: First Judicial District

Contribution to Department's Mission

This component contributes to the Department's mission by prosecuting and convicting criminal offenders within the First Judicial District (Southeast Alaska).

Core Services

- Prosecutes violations of state criminal law in the First Judicial District in Alaska, both adult and juvenile cases, with the exception of specialized prosecutions undertaken by the Office of Special Prosecutions and Appeals.
- Provides day-to-day advice to state and local law enforcement agencies conducting criminal investigations, serve as legal advisor to grand juries, and handle sentence appeals and probation revocation actions.
- Provides victim-witness assistance services such as travel arrangements and per diem expenses, court-mandated witness fees, information on court procedures required by statute and the Alaska Constitution, assistance with domestic violence orders and violent crimes compensation procedures, and preparation of victims and witnesses to testify in court.

FY2010 Resources Allocated to Achieve Results

FY2010 Component Budget: \$1,887,700	Personnel:	
	Full time	17
	Part time	0
	Total	17

Component: Second Judicial District

Contribution to Department's Mission

This component contributes to the Department's mission by prosecuting and convicting criminal offenders within the Second Judicial District (North and Northwest Alaska).

Core Services

- Prosecutes violations of state criminal law in the Second Judicial District in Alaska, both adult and juvenile cases, with the exception of specialized prosecutions undertaken by the Office of Special Prosecutions and Appeals.
- Provides day-to-day advice to state and local law enforcement agencies conducting criminal investigations, serve as legal advisor to grand juries, and handle sentence appeals and probation revocation actions.
- Provides victim-witness assistance services such as travel arrangements and per diem expenses, court-mandated witness fees, information on court procedures required by statute and the Alaska Constitution, assistance with domestic violence orders and violent crimes compensation procedures, and preparation of victims and witnesses to testify in court.

FY2010 Resources Allocated to Achieve Results

FY2010 Component Budget: \$1,628,900	Personnel:	
	Full time	11
	Part time	0
	Total	11

Component: Third Judicial District: Anchorage

Contribution to Department's Mission

This component contributes to the Department's mission by prosecuting and convicting criminal offenders within the Third Judicial District (Southcentral and the Aleutian Chain) in the Anchorage area.

Core Services

- Prosecutes violations of state criminal law in the Third Judicial District in Anchorage, both adult and juvenile cases, with the exception of specialized prosecutions undertaken by the Office of Special Prosecutions and Appeals.
- Provides day-to-day advice to state and local law enforcement agencies conducting criminal investigations, serve as legal advisor to grand juries, and handle sentence appeals and probation revocation actions.
- Provides victim-witness assistance services such as travel arrangements and per diem expenses, court-mandated witness fees, information on court procedures required by statute and the Alaska Constitution, assistance with domestic violence orders and violent crimes compensation procedures, and preparation of victims and witnesses to testify in court.

FY2010 Resources Allocated to Achieve Results

FY2010 Component Budget: \$7,282,400	Personnel:	
	Full time	67
	Part time	0
	Total	67

Component: Third Judicial District: Outside Anchorage

Contribution to Department's Mission

This component contributes to the Department's mission by prosecuting and convicting criminal offenders within the Third Judicial District (Southcentral Alaska and the Aleutian chain) outside of the Anchorage area.

Core Services

- Prosecutes violations of state criminal law in the Third Judicial District outside Anchorage, both adult and juvenile cases, with the exception of specialized prosecutions undertaken by the Office of Special Prosecutions and Appeals.
- Provides day-to-day advice to state and local law enforcement agencies conducting criminal investigations, serve as legal advisor to grand juries, and handle sentence appeals and probation revocation actions.
- Provides victim-witness assistance services such as travel arrangements and per diem expenses, court-mandated witness fees, information on court procedures required by statute and the Alaska Constitution, assistance with domestic violence orders and violent crimes compensation procedures, and preparation of victims and witnesses to testify in court.

FY2010 Resources Allocated to Achieve Results

FY2010 Component Budget: \$5,006,400	Personnel:	
	Full time	45
	Part time	0
	Total	45

Component: Fourth Judicial District

Contribution to Department's Mission

This component contributes to the Department's mission by prosecuting and convicting criminal offenders within the Fourth Judicial District (Central Alaska and the Yukon-Kuskokwim area).

Core Services

- Prosecutes violations of state criminal law in the Forth Judicial District in Alaska, both adult and juvenile cases, with the exception of specialized prosecutions undertaken by the Office of Special Prosecutions and Appeals.
- Provides day-to-day advice to state and local law enforcement agencies conducting criminal investigations, serve as legal advisor to grand juries, and handle sentence appeals and probation revocation actions.
- Provides victim-witness assistance services such as travel arrangements and per diem expenses, court-mandated witness fees, information on court procedures required by statute and the Alaska Constitution, assistance with domestic violence orders and violent crimes compensation procedures, and preparation of victims and witnesses to testify in court.

FY2010 Resources Allocated to Achieve Results

FY2010 Component Budget: \$5,162,400

Personnel:

Full time	43
Part time	0
Total	43

Component: Criminal Justice Litigation

Contribution to Department's Mission

This component contributes to the Department's mission by providing legal services that support the efforts of criminal justice agencies, and by providing policy direction for and direct supervision of the Criminal Division.

Core Services

- Provides general legal services to the Departments of Corrections and Public Safety relating to their criminal justice activities. These legal services consist of verbal and written advice, representation in civil litigation and administrative proceedings, and assistance with drafting legislation, regulations, policies and procedures.
- Advises the governor and the legislature on criminal justice legislation.
- Provides overall administration of the Criminal Division and sets policy for all offices in the Criminal Division by monitoring and approving budgetary expenditures, setting uniform prosecution policies, maintaining a case management system, recruiting and direct personnel management.

FY2010 Resources Allocated to Achieve Results

FY2010 Component Budget: \$2,343,300	Personnel:	
	Full time	14
	Part time	0
	Total	14

Component: Criminal Appeals/Special Litigation**Contribution to Department's Mission**

The Office of Special Prosecutions and Appeals (OSPA) contributes to the Department's mission by prosecuting and convicting criminal offenders in specialized areas of the law, and by upholding those convictions on appeal.

Core Services

- OSPA represents the state in all felony appellate proceedings challenging convictions obtained in the trial courts and handles most state and federal post-conviction and habeas corpus proceedings. These post-trial procedures are constitutionally required when convicted criminals file such actions the state must respond. Without these functions, the efforts of criminal justice agencies to detect and punish crime through investigation, trial, and conviction would be nullified.
- OSPA handles civil litigation challenging statutes related to criminal justice, such as sex offender registration and DNA databank.
- OSPA prosecutes economic and other complex crimes. In addition to filing criminal charges and conducting criminal trials, this office also gives day-to-day advice to special "white collar" investigation units. These prosecution services protect private investors, small businesses, and government agencies that are the victims of fraud or other wrongdoing.
- OSPA handles cases involving criminal charges against police officers, or cases in which the local District Attorney's office has some kind of conflict with handling the case.
- OSPA prosecutes environmental crimes through a reimbursable services agreement with the Department of Environmental Conservation. These prosecution services protect the state's air and water quality by providing advice and assistance to state environmental investigators and by prosecuting appropriate criminal cases.
- OSPA prosecutes welfare cheaters through a reimbursable services agreement with the Department of Health and Social Services. These prosecution services protect the state's welfare system.
- Through a reimbursable services agreement with the Department of Revenue, OSPA prosecutes cases against individuals who fraudulently apply for a Permanent Fund Dividend (PFD). These prosecution efforts protect the integrity of the PFD program.
- OSPA prosecutes medical providers who cheat the Medicaid system through a federal grant and matching state general funds. The unit can institute criminal prosecution for fraud or civil actions for overpayments. In addition, the unit is responsible for investigating and prosecuting abuse of patients in Medicaid-funded facilities.
- OSPA prosecutes selected fish and game cases that are significant or have statewide importance. Most fish and game cases are handled by the appropriate district attorney's office
- OSPA prosecutes criminal child support enforcement matters through a reimbursable services agreement from the Department of Revenue.
- OSPA prosecutes bootlegging and alcohol interdiction cases in Anchorage, Bethel, Nome and Kotzebue, and provides legal advice during investigations. Funding is through a reimbursable services agreement with the Department of Public Safety.
- OSPA works with the Alaska State Troopers "cold case" homicide unit to investigate and prosecute old, uncharged cases.
- OSPA houses the Division's "Rural Prosecution Unit". This is a federally funded unit whose job it is to support prosecution in rural Alaska. The attorneys and support staff in this unit work state-wide as needed to assist rural offices due to staffing shortages or increased caseloads.
- OSPA provides expertise and training state-wide in the area of Domestic Violence and Sexual Assault. This unit also handles complex and high-profile prosecutions in this area.

FY2010 Resources Allocated to Achieve Results**FY2010 Component Budget: \$5,640,700****Personnel:**

Full time 40

Part time 1

Total 41

Civil Division Results Delivery Unit**Contribution to Department's Mission**

The mission of the Civil Division is to protect the human, financial and natural resources of the state.

Core Services

- The Civil Division provides legal counsel to the executive branch in civil actions. The division defends and prosecutes all civil litigation to which the state is a party, and handles legal matters and - upon request and agreement - the legislative and judicial branches; reviews regulations prepared by executive agencies; drafts legislation for introduction by the governor; and reviews all legislation before it is acted upon by the governor.
- Activities of the Civil Division help protect the financial and natural resources of the state, defend Alaskans' access to the state's land and natural resources, and ensure that the laws and regulations that govern businesses, individuals, and government agencies are constitutional.
- The Deputy Attorney General's Office supports the Attorney General and the department in carrying out its statutorily prescribed functions. The deputy serves as the chief operating officer for the division and is responsible for leading, managing, and coordinating the activities of the attorneys and paraprofessionals in each of the sections in the seven locations of the division.
- The Collections and Support section provides advice and representation to the Child Support Services Division (CSSD) of the Department of Revenue to assist it in the performance of its functions. The section is also responsible for collecting judgments owed to the State of Alaska and restitution on behalf of victims of crimes and delinquent acts.
- The Commercial and Fair Business Section enforces consumer protection and antitrust laws, which are aimed at protecting the public. The section provides advice and representation to numerous departments and agencies of state government to assist them in the performance of their functions including fifteen different divisions, commissions and corporations within the Departments of Revenue, Education and Early Development, and Commerce, Community, and Economic Development.
- The Environmental Law Section provides advice and representation to several agencies, including primarily the Department of Environmental Conservation (DEC), to assist them in the performance of their duties related to environmental matters. The section's representation includes enforcement and recovery of costs and damages as well as defense of the state with respect to its role in a contaminated site or in carrying out its regulatory function.
- The Child Protection and Human Services sections provide advice and representation to the Department of Health and Social Services and to the Office of Children's Services (OCS) to assist that agency in the performance of its functions.
- The Labor and State Affairs section provides advice and representation to various departments and agencies of state government to assist them in the performance of their functions including providing legal assistance needed for governmental management, including budget, public finance, employment, labor relations, civil rights, procurement, retirement programs, Medicaid rate disputes, investment of treasury and Permanent Fund Corporation funds, and homeland security.
- The Legislation and Regulations Section provides legal advice and assures compliance with legal standards regarding legislation and regulations that implement executive branch policy directives.
- The Natural Resources Section provides legal advice and representation to state departments, boards and commissions that regulate Alaska's lands, waters, fish, game, and other renewable natural resources.
- The Oil, Gas and Mining Section provides legal advice and representation to state departments, boards, and commissions to insure that the state receives the maximum benefit from development of its oil, gas, and mining resources.
- The Opinions, Appeals and Ethics Section provides specialized legal services and representation to state government on all legal opinions, civil appeals in state and federal court, all executive branch ethics, public finance matters, and Indian law.
- The Regulatory Affairs and Public Advocacy Section exercises the Attorney General's responsibility to represent the public interest in regulatory affairs by performing the public advocacy function in utility and pipeline carrier matters before the Regulatory Commission of Alaska and providing policy analysis on related matters.
- The Statehood Defense component funds the Natural Resource Section to provide advice and representation to

- state agencies on issues raised by conflicts between state and federal jurisdiction.
- The Timekeeping and Support staff provides law office management and case management services for all seven offices in the Civil Division. Billings for legal services rendered to client agencies are also an aspect of this component's contribution to the mission.
- The Torts and Workers' Compensation Section provides legal defense and advice in personal injury lawsuits filed against state agencies and state employees. It also provides advice and training to state agencies and represents the State as employer before the Workers Compensation Board and the Alaska Workers Compensation Appeals Commission.
- The Transportation Section provides advice and legal representation to state agencies on all aspects of the construction and operation of the state's public facilities, including highways, airports, ferries, buildings, harbors, and other public works. The Department of Transportation and Public Facilities (DOT&PF) generates a high percentage of the section's work.

End Result	Strategies to Achieve End Result
<p>A: Improve Client-Agency Decision Making</p> <p><u>Target #1:</u> 5% reduction per year in legal challenges to final agency decisions in which the state does not prevail.</p> <p><u>Status #1:</u> In FY 2008, the state reduced the number of legal challenges to final agency decisions in which the state does not prevail by 25%. Three of the six cases the state did not prevail on were included even though the state won on parts of the challenge.</p>	<p>A1: Increase agency training</p> <p><u>Target #1:</u> Provide one training per agency per year.</p> <p><u>Status #1:</u> The Department provided 30 trainings to agencies throughout the year but not all training is pertinent to all agencies.</p> <p>A2: Implement review of existing agency regulations to ensure clarity and statutory consistency</p> <p><u>Target #1:</u> 2 reviews per year.</p> <p><u>Status #1:</u> The Department exceeded their target again in FY 2008. In FY 2009 the Department will consider changing this target.</p> <p>A3: Reduce time for legal reviews of agency approved regulations</p> <p><u>Target #1:</u> 100% on-time response.</p> <p><u>Status #1:</u> The department delivered within the mutually agreed upon timelines 98% of the time.</p> <p>A4: Increase public awareness of agency regulation adoption process</p> <p><u>Target #1:</u> Hold 1 informational meeting for the public per year.</p> <p><u>Status #1:</u> The Legislation and Regulations Section frequently provides information on the agency regulations adoption process to state agencies, state boards and commissions, legislative committees as well as the general public.</p> <p>A5: Encourage and facilitate agency use of alternative dispute resolution</p> <p><u>Target #1:</u> Train two agencies in alternate dispute resolution use per year.</p> <p><u>Status #1:</u> The Department provided one training in the alternative dispute resolution process.</p>

	<p>A6: Increase communication between client agencies and Department of Law</p> <p><u>Target #1:</u> Implement annual senior staff meetings with each agency. <u>Status #1:</u> Many meetings with senior staff were held.</p> <p>A7: Enhance compliance with state ethics laws</p> <p><u>Target #1:</u> Train 3 agencies in ethics per year. <u>Status #1:</u> No agency training sessions occurred in FY 2008; however, in FY 2007 we trained a total of six.</p> <p><u>Target #2:</u> Achieve a 5% increase in informal advice to agencies on ethics. <u>Status #2:</u> With the recent passage of ethics legislation, we have been asked about various ethics issues with respect to post-state employment and conflicts of interest. 100% of the responses were delivered within mutually agreed timeframes.</p>
End Result	Strategies to Achieve End Result
<p>B: Enhance the Welfare of Children</p> <p><u>Target #1:</u> Increase the percentage of cases in which a permanent legal resolution is obtained for children in the custody of the Department of Health and Social Services, Office of Children's Services (OCS). <u>Status #1:</u> Currently data is not available to measure this end result. However, full implementation of the division's new case management system should enable tracking of this data.</p> <p><u>Target #2:</u> Increase the percentage of Child in Need of Aid cases that are eligible for federal reimbursement. <u>Status #2:</u> The section has consistently been achieving their goal of maximizing the Title IV E of the Social Security Act funding available.</p> <p><u>Target #3:</u> Increase the percentage of child support cases successfully resolved. <u>Status #3:</u> We currently do not have data to track this measure. However, the section did open over 1,600 support cases in FY 2008 and closed over 1,500. In FY 2007, the section opened almost 1,400 child support cases and closed over 1,500.</p>	<p>B1: Increase the number of Petitions for Termination of Parental Rights or Petitions for Guardianship when a child has been in the custody of the department for 15 of the most recent 22 months when adoption or guardianship is the plan for the child</p> <p><u>Target #1:</u> Two training sessions per year for Attorney General Office (AGO) staff and Office of Children's Services (OCS) staff. <u>Status #1:</u> We had one meeting at our Continuing Legal Education (CLE) in January 2008 and will have additional training in November 2008 to ensure attorneys are aware of the Title IV-E requirements.</p> <p><u>Target #2:</u> File Petitions for Termination of Parental Rights within the timeframe mandated by statute in the cases in which the filing of such petitions is statutorily required. <u>Status #2:</u> This information is not readily available. It is hoped that our new case management system, ProLaw, will produce this kind of information.</p> <p><u>Target #3:</u> File Petitions for Guardianship with 60 days in the cases in which guardianship has been identified as the permanent goal for the child. <u>Status #3:</u> Currently we are unable to report on the percentage of petitions filed within 60 days after guardianship has been identified as the permanent goal.</p> <p>B2: Increase the number of child support orders that comply with state child support guidelines</p>

	<p><u>Target #1:</u> Take action in 90% of child support modification files within 30 days of receipt of file from CSSD.</p> <p><u>Status #1:</u> Based on the information we have, the % of modification files in which action was taken within 30 days decreased by 1%.</p> <p>B3: Improve administrative decision-making at the administrative review and formal hearing level</p> <p><u>Target #1:</u> Complete one training session per year for establishment and modification personnel at the Child Service's Support Division (CSSD).</p> <p><u>Status #1:</u> No formal training sessions were conducted in FY 2008. Each assistant attorney general provided informal training to caseworkers and supervisors on specific issues that arose in individual cases.</p> <p><u>Target #2:</u> Hold one annual meeting with the Child Support Services Division's (CSSD) senior staff.</p> <p><u>Status #2:</u> One annual meeting was held with CSSD's senior staff.</p> <p><u>Target #3:</u> Provide monthly report to the Child Support Services Division (CSSD) summarizing Supreme Court decisions relating to child support and recommending changes to CSSD regulations, policies, or procedures as a result of those decisions.</p> <p><u>Status #3:</u> CSSD was provided 7 reports throughout the year. This target will need to be revised because Supreme Court decisions related to CSSD may not occur every month.</p> <p>B4: Increase the use of civil enforcement remedies in cases where routine administrative collection actions have failed</p> <p><u>Target #1:</u> Conduct four meetings with Child Support Services Division's (CSSD) enforcement personnel each year to discuss screening and investigating cases for complex civil enforcement remedies.</p> <p><u>Status #1:</u> No meetings occurred during FY 2008.</p> <p><u>Target #2:</u> Increase the number of cases accepted for complex civil enforcement action including civil contempt, fraudulent transfers, piercing the corporate veil, seek work orders, or license enforcement by 2% per year.</p> <p><u>Status #2:</u> The number of cases selected was 11, a 22% decrease from the previous year.</p> <p>B5: Increase in number of cases in which appropriate judicial findings are contained in the initial court order and in permanency orders in Child-in-Need of Aid cases</p> <p><u>Target #1:</u> Complete two training sessions per year for Attorney General Office (AGO) staff and Office of</p>
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	<p>Children's Services (OCS) staff.</p> <p><u>Status #1:</u> Although the topic is routinely included in general staff meetings with OCS, we did not conduct any formal training sessions in FY 2008.</p> <p><u>Target #2:</u> 100% Quality assurance review of all initial court orders prepared by Attorney General Office (AGO) staff occur within 5 business days of receipt.</p> <p><u>Status #2:</u> The Child Protection Section Chief or her designee personally reviews the initial court orders prepared by new Assistant Attorneys General (AAG) staff for 2-3 months after the employment of a new AAG.</p> <p><u>Target #3:</u> 100% of deficient court orders are remedied within 30 days of notification by the Department of Health and Social Services (DHSS).</p> <p><u>Status #3:</u> The Section Chief kept track of deficient court orders and believes this goal has been met.</p>
End Result	Strategies to Achieve End Result
<p>C: Enhance The Protection of Victims of Crimes and Delinquent Acts</p> <p><u>Target #1:</u> Reduction in complaints from victims of crimes and delinquent acts submitted to the Office of Victims Rights, the Attorney General's Office, the State Ombudsman, or the Office of the Governor.</p> <p><u>Status #1:</u> In FY 2008 we had one more complaint that we did in FY 2007.</p>	<p>C1: Increase collection of restitution on behalf of victims</p> <p><u>Target #1:</u> Request disbursement of 90% of all restitution payments to victims within 10 business days after receipt of the payment, excluding the 30-day hold for personal checks.</p> <p><u>Status #1:</u> Currently, this data is not available. The goal for the Department is to track this data when the new collections database, RevQ, is fully operational.</p> <p><u>Target #2:</u> Increase the overall restitution collections by 5% each year.</p> <p><u>Status #2:</u> In FY 2008, the amount in total restitution collections decreased just under 5% compared to the amount collected in FY 2007.</p> <p><u>Target #3:</u> Increase by 10% the use of civil enforcement remedies in cases where permanent fund dividend attachments have failed.</p> <p><u>Status #3:</u> Data is not currently tracked or readily available but the Department anticipates the deployment of the Department's new case management system, ProLaw, will provide this information.</p> <p><u>Target #4:</u> Increase by 10% the use of civil enforcement remedies in cases where permanent fund dividend attachments have failed.</p> <p><u>Status #4:</u> Data is not currently tracked or readily available but the Department anticipates the deployment of the Department's new case management system, ProLaw, will provide this information.</p>
End Result	Strategies to Achieve End Result
D: Enhance Consumer Protection in Alaska	D1: Increase consumer education

<p><u>Target #1:</u> Increase effective consumer protection enforcement through successful resolution of consumer complaints, enforcement actions and consumer education.</p> <p><u>Status #1:</u> The consumer protection unit met its target strategies for enhancing consumer protection for 2008.</p>	<p><u>Target #1:</u> Complete at least 4 consumer education initiatives per year.</p> <p><u>Status #1:</u> 7 consumer education initiatives were completed during FY 2008.</p> <p>D2: Develop stronger consumer protection laws and regulations</p> <p><u>Target #1:</u> Propose two consumer protection or antitrust legislative initiatives or regulations per year.</p> <p><u>Status #1:</u> The Consumer Protection (CP) Section proposed two legislative initiatives relating to the use of promotional checks and to the regulation of sellers of travel.</p> <p>D3: Effective enforcement</p> <p><u>Target #1:</u> 5% increase in investigations and prosecutions.</p> <p><u>Status #1:</u> The number of investigations and prosecutions actually decreased in FY 2008, largely because the Zyprexa enforcement matter went to trial, which required substantial attorney time and resource in preparing for trial, being in trial, and in negotiating the largest settlement in Alaska's consumer protection history.</p> <p>D4: Effective antitrust enforcement</p> <p><u>Target #1:</u> Participate in multistate antitrust matters and investigate local matters implicating antitrust issues.</p> <p><u>Status #1:</u> In FY 2008, the state participated in multistate antitrust matters and investigated local matters 8 times, which is consistent with FY 2007.</p> <p>D5: Effective implementation of registration laws</p> <p><u>Target #1:</u> 100% of annual registration applications processed within one year.</p> <p><u>Status #1:</u> In FY 2008, all charitable organization, paid solicitor, telephonic solicitation, business opportunity registrations were reviewed in a timely matter.</p> <p>D6: Effective consumer complaint resolution</p> <p><u>Target #1:</u> Increase % of consumer complaints resolved through informal complaint process.</p> <p><u>Status #1:</u> Although the number of complaints resolved through the informal complaint process grew by 23, the percentage decreased. The increased complaints have made it more difficult to move them through the process because of limited resources.</p>
End Result	Strategies to Achieve End Result
E: Improve Regulatory Advocacy On Behalf Of The	E1: Increase effectiveness of AG's advocacy of

<p>Public</p> <p><u>Target #1:</u> 70% success rate in representing the public interest before the Regulatory Commission of Alaska (RCA).</p> <p><u>Status #1:</u> The department has experienced an 82% success rate in representing the public interest before the RCA.</p>	<p>public interest in RCA dockets</p> <p><u>Target #1:</u> 5% increase in success rate in representing public interest.</p> <p><u>Status #1:</u> The Division achieved a 4% increment over 2007.</p> <p>E2: Enhance operational expertise</p> <p><u>Target #1:</u> Provide one training opportunity a year for Assistant Attorneys General (AAG) and Regulatory Affairs and Public Advocacy (RAPA) analyst staff.</p> <p><u>Status #1:</u> Achieved the target for all personnel the target is intended for.</p> <p>E3: Enhance public awareness of public advocacy role</p> <p><u>Target #1:</u> Publish Public Advocate Advisories for cases significantly affecting the public interest.</p> <p><u>Status #1:</u> Three Advisories were issued in FY 2008 by Regulatory Affairs and Public Advocacy (RAPA), successfully meeting the target.</p>
End Result	Strategies to Achieve End Result
<p>F: Enhance State Revenue From Mineral Resources</p> <p><u>Target #1:</u> Increase state revenue from mineral resource development by 20% (adjusted for changes in oil and gas prices) over current baseline projections, over the next ten years.</p> <p><u>Status #1:</u> We currently do not have data to track this measure.</p>	<p>F1: Assist state agencies in achieving a project to market Alaska's North Slope Gas</p> <p><u>Target #1:</u> Within seven years have a transportation system completed to carry North Slope gas to market.</p> <p><u>Status #1:</u> The Alaska Gasline Inducement Act (AGIA) license received approval for issuance to TransCanada Alaska. The TransCanada project schedule anticipates conducting an open season by 2009 and shipping initial gas in the pipeline by 2017. A competing project, the Denali project, appears to be gearing up for permit approvals. The Denali project anticipates conducting an open season in 2010 and shipping initial gas by 2017.</p> <p>F2: Defend non-discriminatory inter-state TAPS tariff</p> <p><u>Target #1:</u> Achieve non-discriminatory TransAlaska Pipeline System (TAPS) tariff.</p> <p><u>Status #1:</u> The state prevailed at the Federal Energy Regulatory Commission hearing. The case is presently on appeal with the Washington DC Circuit of US Court of Appeals.</p>

FY2010 Resources Allocated to Achieve Results

FY2010 Results Delivery Unit Budget: \$48,128,800

Personnel:

Full time	292
Part time	6
Total	298

Performance

A: Result - Improve Client-Agency Decision Making

Target #1: 5% reduction per year in legal challenges to final agency decisions in which the state does not prevail.

Status #1: In FY 2008, the state reduced the number of legal challenges to final agency decisions in which the state does not prevail by 25%. Three of the six cases the state did not prevail on were included even though the state won on parts of the challenge.

Appeals in Which the State Did Not Prevail

Year	YTD Total
2008	6 -25%
2007	8

Analysis of results and challenges: The Commercial and Fair Business Section handled approximately 13 legal challenges to final agency decisions during FY 2008, including four Alaska Supreme Court appeals. One superior court decision ruled against the state in one part of its decision. All other legal challenges were decided in favor of the state.

The Labor and State Affairs Section successfully won 31 out of 34 appeals from administrative decisions. Only 19 of these included the issuance of a decision, losing 3 of those.

The Natural Resource Section prevailed in all challenges to final agency decisions except for 2 cases (predator control and Tier II subsistence criteria) where we won on some issues and lost on others.

The Transportation Section had 2 challenges decided, and the state prevailed on both.

A1: Strategy - Increase agency training

Target #1: Provide one training per agency per year.

Status #1: The Department provided 30 trainings to agencies throughout the year but not all training is pertinent to all agencies.

Fiscal Year	YTD Total
FY 2008	30
FY 2007	24
FY 2006	15

Methodology: Does not include Court System, University, Railroad, or Legislature

Analysis of results and challenges: The Legislation and Regulations Section conducted a new ethics class for assistant attorneys general on time management in regulations projects.

The Natural Resource Section attorneys conducted 16 training sessions for agency personnel.

The Torts and Workers Compensation Section conducted 4 formal agency trainings.

The Transportation Section conducted 9 formal trainings to the Department of Transportation and Public Facilities.

A2: Strategy - Implement review of existing agency regulations to ensure clarity and statutory consistency

Target #1: 2 reviews per year.

Status #1: The Department exceeded their target again in FY 2008. In FY 2009 the Department will consider changing this target.

Regulation Review

Fiscal Year	YTD Total	Target	Variance
FY 2008	43	2	41
FY 2007	41	2	39
FY 2006	5	2	3

Analysis of results and challenges: The Legislation and Regulations Section reviews existing agency regulations for clarity and statutory consistency in conjunction with each regulation project completed.

The Natural Resource Section conducted 14 reviews of existing regulations for clarity and consistency.

The Transportation Section conducted 2 reviews in FY 2008.

A3: Strategy - Reduce time for legal reviews of agency approved regulations

Target #1: 100% on-time response.

Status #1: The department delivered within the mutually agreed upon timelines 98% of the time.

Regulation Review On Time

Fiscal Year	YTD Total	Target	Variance
FY 2008	98%	100%	2%
FY 2007	97%	100%	3%
FY 2006	95%	100%	5%

Analysis of results and challenges: All Natural Resource Section regulation projects were completed within established timelines.

A4: Strategy - Increase public awareness of agency regulation adoption process

Target #1: Hold 1 informational meeting for the public per year.

Status #1: The Legislation and Regulations Section frequently provides information on the agency regulations adoption process to state agencies, state boards and commissions, legislative committees as well as the general public.

Analysis of results and challenges: The Legislation and Regulations Section frequently provides information on the agency regulations adoption process to state agencies, state boards and commissions, legislative committees as well as the general public.

A5: Strategy - Encourage and facilitate agency use of alternative dispute resolution

Target #1: Train two agencies in alternate dispute resolution use per year.

Status #1: The Department provided one training in the alternative dispute resolution process.

Alternative Dispute Resolution

Fiscal Year	YTD Total	Target	Variance
FY 2008	1	2	-1
FY 2007	0	2	-2
FY 2006	2	2	0

A6: Strategy - Increase communication between client agencies and Department of Law

Target #1: Implement annual senior staff meetings with each agency.

Status #1: Many meetings with senior staff were held.

Analysis of results and challenges: Collections and Support Section reported 1 meeting during FY 2008.

Human Services Section chief and senior Assistant Attorneys General (AAGs) met with senior Office of Children's Services (OCS) staff once per month while the Anchorage and Fairbanks AAGs met with OCS supervisors every other month.

The Commercial and Fair Business Section met numerous times with senior staff of each agency. The section represents 15 different agencies as well as gives advice to 21 occupational boards and commissions. In particular, the section 1) had at least 12 in-person meetings with senior management at the Department of Revenue regarding permanent fund dividend related matters; 2) had weekly telephonic meetings with senior staff at Alaska Housing Finance Corporation (AHFC) and attended 10 AHFC board meetings; 3) attended four board meetings of the Alaska Commission on Postsecondary Education and the Alaska Student Loan Corporation; 4) attended and gave advice at approximately 30 regularly scheduled board meetings of various occupational boards including the State Medical Board, Board of Nursing, the Real Estate Commission, the Board of Marine Pilots, the Board of Public Accountancy, the Board of Dental Examiners, and the Professional Teaching Practices Commission; 5) attended approximately 20 bi-monthly meetings with senior staff of the Division of Insurance and approximately 40 weekly meetings with Division of Insurance investigators; 6) had approximately 40 meetings with investigators and senior staff of the Division of Corporations, Business and Professional Licensing regarding discipline matters, license denials, public records requests, and statutes and regulations; and 7) attended and gave advice to the Regulatory Commission of Alaska at approximately 48 adjudication meetings, 22 public meetings, and 22 informal conferences with individual Commissioners and senior staff.

The Labor and State Affairs Section represents a large number of agencies and the attorneys reported frequent senior staff meetings that include advice on specific subjects, litigation, and attendance at board and commission meetings.

The Natural Resource Section met with senior staff at least 600 times per year.

The Opinions, Appeals and Ethics Section met with agencies 38 times.

The Torts and Workers Compensation Section had several meetings with agency senior staff to either discuss specific cases or to debrief the agency concerning cases where litigation had concluded.

The Transportation Section held a retreat during which all its lawyers met with Department of Transportation and Public Facilities (DOT/PF) senior managers, and with managers and staff of selected DOT/PF programs. The Transportation Section participated in DOT/PF's annual construction manager's conference. The chief of the Transportation Section began attending DOT/PF's monthly senior managers meetings.

A7: Strategy - Enhance compliance with state ethics laws

Target #1: Train 3 agencies in ethics per year.

Status #1: No agency training sessions occurred in FY 2008; however, in FY 2007 we trained a total of six.

Increased Ethics Training

Fiscal Year	YTD Total	Target
FY 2008	0	3
FY 2007	6	3
FY 2006	1	3

Target #2: Achieve a 5% increase in informal advice to agencies on ethics.

Status #2: With the recent passage of ethics legislation, we have been asked about various ethics issues with respect to post-state employment and conflicts of interest. 100% of the responses were delivered within mutually agreed timeframes.

B: Result - Enhance the Welfare of Children

Target #1: Increase the percentage of cases in which a permanent legal resolution is obtained for children in the custody of the Department of Health and Social Services, Office of Children's Services (OCS).

Status #1: Currently data is not available to measure this end result. However, full implementation of the division's new case management system should enable tracking of this data.

Analysis of results and challenges: The Department of Law has a role in increasing the number of cases in which a permanent legal resolution is obtained for children in state custody by moving forward with termination and guardianship petitions once that specific goal has been identified by the client agency. While OCS is able to provide statistics on the percentages of children achieving permanency, there is no database or mechanism in place that tracks when a permanency goal is changed versus when that permanency goal was achieved. Therefore, it is difficult to quantify improvement or lack thereof in this area at this time. However, our new case management system, ProLaw, will produce this kind of information. On a general practice level, our office will continue to strive to file timely motions once the permanency goal of adoption or guardianship has been identified.

Target #2: Increase the percentage of Child in Need of Aid cases that are eligible for federal reimbursement.

Status #2: The section has consistently been achieving their goal of maximizing the Title IV E of the Social Security Act funding available.

Analysis of results and challenges: The Department of Law has a role in increasing the number of children in foster care who are eligible for federal aid by obtaining specific judicial findings at various points in the case. At the very first hearing, attorneys must obtain a finding that it is "contrary to the welfare of the child to remain in the home". Failure to obtain such a finding will keep the Office of Children's Services (OCS) from ever receiving federal foster care reimbursement for that child through Title IV E of the Social Security Act. Over the last few years our section has consistently been meeting this goal.

In addition, our section has implemented the use of form orders that are completed and submitted simultaneously with certain hearings. The use of these form orders has improved the timeliness with which initial and permanency orders are submitted to the court for signature. Use of the form orders has expanded outside of Anchorage to include Nome, Kotzebue, Juneau and surrounding southeast areas.

Our section continues to improve when it comes to obtaining a finding that "reasonable efforts have been made to achieve the permanent plan for the child" within 12 months after the child enters foster care and every 12 months thereafter. This is a topic of discussion at collaborative agency meetings. With the court, Office of Public Advocacy, OCS and the Department of Law working together, an effort is made to schedule these necessary hearings at 10 months instead of 12, increasing the number of cases in compliance and assuring the cases could be

counted in a federal audit.

Target #3: Increase the percentage of child support cases successfully resolved.

Status #3: We currently do not have data to track this measure. However, the section did open over 1,600 support cases in FY 2008 and closed over 1,500. In FY 2007, the section opened almost 1,400 child support cases and closed over 1,500.

Analysis of results and challenges: We currently do not have data to track this measure. However, the section did open over 1,600 support cases in FY 2008 and closed over 1,500. In FY 2007, the section opened almost 1,400 child support cases and closed over 1,500.

B1: Strategy - Increase the number of Petitions for Termination of Parental Rights or Petitions for Guardianship when a child has been in the custody of the department for 15 of the most recent 22 months when adoption or guardianship is the plan for the child

Target #1: Two training sessions per year for Attorney General Office (AGO) staff and Office of Children's Services (OCS) staff.

Status #1: We had one meeting at our Continuing Legal Education (CLE) in January 2008 and will have additional training in November 2008 to ensure attorneys are aware of the Title IV-E requirements.

Target #2: File Petitions for Termination of Parental Rights within the timeframe mandated by statute in the cases in which the filing of such petitions is statutorily required.

Status #2: This information is not readily available. It is hoped that our new case management system, ProLaw, will produce this kind of information.

Analysis of results and challenges: This information is not readily available. It is hoped that our new case management system, ProLaw, will produce this kind of information. However, in both internal and agency partner meetings, specific attention has been given to the issue of timely filing. The court generally inquires when a petition for termination or guardianship might be filed if the 15 month mark is approaching. On a general practice level, it appears that there may be some improvement. Maintaining full staffing levels is also necessary to effectively meet statutory deadlines.

Target #3: File Petitions for Guardianship with 60 days in the cases in which guardianship has been identified as the permanent goal for the child.

Status #3: Currently we are unable to report on the percentage of petitions filed within 60 days after guardianship has been identified as the permanent goal.

Analysis of results and challenges: This information is not readily available to date but we anticipate that our new case management system will produce this kind of information. However, in both internal and agency partner meetings, specific attention has been given to the issue of timely filing. The court also appears to be making it routine to inquire when a petition for termination or guardianship might be filed if the 15 month mark is approaching. So on a general practice level; it appears that there may be some improvement. Maintaining full staffing is also necessary to effectively meet statutory deadlines.

B2: Strategy - Increase the number of child support orders that comply with state child support guidelines

Target #1: Take action in 90% of child support modification files within 30 days of receipt of file from CSSD.

Status #1: Based on the information we have, the % of modification files in which action was taken within 30 days decreased by 1%.

Modification Files Opened

Year	YTD Total
2008	685
2007	691
2006	817

Analysis of results and challenges: Complete data is not readily available.

B3: Strategy - Improve administrative decision-making at the administrative review and formal hearing level

Target #1: Complete one training session per year for establishment and modification personnel at the Child Service's Support Division (CSSD).

Status #1: No formal training sessions were conducted in FY 2008. Each assistant attorney general provided informal training to caseworkers and supervisors on specific issues that arose in individual cases.

Year	YTD Total	Target	Variance
2008	0	1	-1
2007	0	1	-1
2006	1	1	0

Analysis of results and challenges: No formal training sessions were conducted in FY 2008. Each assistant attorney general provided informal training to caseworkers and supervisors on specific issues that arose in individual cases.

Target #2: Hold one annual meeting with the Child Support Services Division's (CSSD) senior staff.

Status #2: One annual meeting was held with CSSD's senior staff.

Meetings Held With CSSD Senior Staff

Year	YTD Total	Target	Variance
2008	1	1	0
2007	1	1	0
2006	1	1	0

Target #3: Provide monthly report to the Child Support Services Division (CSSD) summarizing Supreme Court decisions relating to child support and recommending changes to CSSD regulations, policies, or procedures as a result of those decisions.

Status #3: CSSD was provided 7 reports throughout the year. This target will need to be revised because Supreme Court decisions related to CSSD may not occur every month.

Supreme Court Summary Reports Prepared for CSSD

Year	YTD Total
2008	7
2007	7
2006	5

Methodology: Supreme Court rulings relevant to child support and CSSD are not released every month therefore a summary report may not be needed. We have issued summary reports in all months where relevant rulings were released.

B4: Strategy - Increase the use of civil enforcement remedies in cases where routine administrative collection actions have failed

Target #1: Conduct four meetings with Child Support Services Division's (CSSD) enforcement personnel each year to discuss screening and investigating cases for complex civil enforcement remedies.

Status #1: No meetings occurred during FY 2008.

Meetings with Enforcement Personnel

Fiscal Year	YTD Total	Target	Variance
FY 2008	0	4	-4
FY 2007	3	4	-1
FY 2006	5	4	1

Target #2: Increase the number of cases accepted for complex civil enforcement action including civil contempt, fraudulent transfers, piercing the corporate veil, seek work orders, or license enforcement by 2% per year.

Status #2: The number of cases selected was 11, a 22% decrease from the previous year.

Increase CSSD Complex Civil Enforcement Cases

Fiscal Year	YTD Total
FY 2008	11
FY 2007	14
FY 2006	27
FY 2005	9

B5: Strategy - Increase in number of cases in which appropriate judicial findings are contained in the initial court order and in permanency orders in Child-in-Need of Aid cases

Target #1: Complete two training sessions per year for Attorney General Office (AGO) staff and Office of Children's Services (OCS) staff.

Status #1: Although the topic is routinely included in general staff meetings with OCS, we did not conduct any formal training sessions in FY 2008.

Analysis of results and challenges: Although the topic is routinely included in general staff meetings with OCS, we did not conduct any formal training sessions in FY 2008. Further, the form orders, first implemented on February 14, 2007 in Anchorage, that contain all the necessary findings, have expanded in use to include Nome, Kotzebue, Juneau and surrounding southeast areas. It is anticipated the form orders will expand to the Mat-Su Valley and Fairbanks areas this winter.

Target #2: 100% Quality assurance review of all initial court orders prepared by Attorney General Office (AGO) staff occur within 5 business days of receipt.

Status #2: The Child Protection Section Chief or her designee personally reviews the initial court orders prepared by new Assistant Attorneys General (AAG) staff for 2-3 months after the employment of a new AAG.

Analysis of results and challenges: The Child Protection Section Chief or an experienced attorney designated by the section chief endeavors to review the initial court orders that are not form orders prepared by new Assistant Attorneys General (AAG) staff to make sure they will qualify for federal reimbursement. Generally, the orders are reviewed for 2-3 months after the employment of a new AAG.

Target #3: 100% of deficient court orders are remedied within 30 days of notification by the Department of Health and Social Services (DHSS).

Status #3: The Section Chief kept track of deficient court orders and believes this goal has been met.

C: Result - Enhance The Protection of Victims of Crimes and Delinquent Acts

Target #1: Reduction in complaints from victims of crimes and delinquent acts submitted to the Office of Victims Rights, the Attorney General's Office, the State Ombudsman, or the Office of the Governor.

Status #1: In FY 2008 we had one more complaint that we did in FY 2007.

Complaints from Victims

Year	YTD Total
2008	2
2007	1
2006	1

C1: Strategy - Increase collection of restitution on behalf of victims

Target #1: Request disbursement of 90% of all restitution payments to victims within 10 business days after receipt of the payment, excluding the 30-day hold for personal checks.

Status #1: Currently, this data is not available. The goal for the Department is to track this data when the new collections database, RevQ, is fully operational.

Analysis of results and challenges: Currently, this data is not available. The goal for the Department is to track this data when the new collections database, RevQ, is fully operational.

Target #2: Increase the overall restitution collections by 5% each year.

Status #2: In FY 2008, the amount in total restitution collections decreased just under 5% compared to the amount collected in FY 2007.

Increase in Collections

Fiscal Year	YTD Total	Target	Variance
FY 2008	2,032,525	2,363,767	4.9% Decrease
FY 2007	2,251,207	647,207	41.6% Increase
FY 2006	1,554,055	1,604,000	1.5% Decrease
FY 2005	1,580,055	Baseline	0

Methodology: Variances from year to year are primarily the result of the size of the Permanent Fund Dividend (PFD) because the PFD is the primary source of funds.

Target #3: Increase by 10% the use of civil enforcement remedies in cases where permanent fund dividend attachments have failed.

Status #3: Data is not currently tracked or readily available but the Department anticipates the deployment of the Department's new case management system, ProLaw, will provide this information.

Target #4: Increase by 10% the use of civil enforcement remedies in cases where permanent fund dividend attachments have failed.

Status #4: Data is not currently tracked or readily available but the Department anticipates the deployment of the Department's new case management system, ProLaw, will provide this information.

Analysis of results and challenges: Data is not currently tracked or readily available but anticipate deployment of the Department's new case management system ProLaw will provide this information.

D: Result - Enhance Consumer Protection in Alaska

Target #1: Increase effective consumer protection enforcement through successful resolution of consumer complaints, enforcement actions and consumer education.

Status #1: The consumer protection unit met its target strategies for enhancing consumer protection for 2008.

D1: Strategy - Increase consumer education

Target #1: Complete at least 4 consumer education initiatives per year.

Status #1: 7 consumer education initiatives were completed during FY 2008.

Consumer Education Initiatives

Fiscal Year	YTD Total	Target	Variance
FY 2008	7	4	0
FY 2007	4	4	0
FY 2006	4	4	0

Analysis of results and challenges: In FY 2008, the Consumer Protection (CP) Section continued to participate in two-day seminars, in conjunction with the American Association of Retired Persons (AARP) and the Division of Banking, that were developed to educate consumers around the state about consumer and financial fraud. Assistant Attorneys General's (AAG's) from the CP Section traveled to Dillingham, Kodiak, Barrow, and Bethel to give presentations on Identity Theft, Common Scams and Frauds, Auto Fraud, Investment Fraud, and Telemarketing Fraud.

In addition to the above education seminars, attorneys in the CP Section completed the following consumer education initiatives in FY 2008:

1. Gave a presentation at the annual meeting of the National Auto Dealers Association regarding changes to Alaska law that affect the auto industry;
2. Gave a presentation to the Association of IT Professionals on consumer fraud in Alaska focused on the use of computers to perpetrate fraud;
3. Designed and produced a brochure, entitled "Consumer Protection in Alaska" that provides an overview of Alaska laws that protect consumers and that provide remedies to consumers;
4. Drafted a section on consumer issues for the publication "Seniors & the Law: A Guide for Senior Citizens in the Last Frontier", a project of the Elder Law Section and the Young Lawyers Section of the Alaska Bar Association;
5. Gave presentations at the Sitka Alaska Native Art Summit and the Alaska Federation of Natives conference in Anchorage regarding counterfeit Alaska Native art and distributed over 25,000 Alaska Native Art brochures throughout the state and on cruise ships that provide information on how to identify original and counterfeit Alaska Native art;
6. Issued 7 consumer education press releases and posted 10 consumer alerts on the Consumer Protection web page containing warnings of scams and other relevant information.

D2: Strategy - Develop stronger consumer protection laws and regulations

Target #1: Propose two consumer protection or antitrust legislative initiatives or regulations per year.

Status #1: The Consumer Protection (CP) Section proposed two legislative initiatives relating to the use of promotional checks and to the regulation of sellers of travel.

Stronger Consumer Laws

Fiscal Year	YTD Total	Target	Variance
FY 2008	2	2	0
FY 2007	2	2	0
FY 2006	2	2	0

Analysis of results and challenges: The CP Section proposed two legislative initiatives relating to the use of promotional checks and to the regulation of sellers of travel. The CP Section worked closely with the Legislature in getting the promotional check legislation passed in the 2008 legislative session. The CP Section continued to work very closely with the Legislature and bill sponsors on a comprehensive bill to regulate the use of personal information, which also passed in the 2008 legislative session.

D3: Strategy - Effective enforcement

Target #1: 5% increase in investigations and prosecutions.

Status #1: The number of investigations and prosecutions actually decreased in FY 2008, largely because the Zyprexa enforcement matter went to trial, which required substantial attorney time and resource in preparing for trial, being in trial, and in negotiating the largest settlement in Alaska's consumer protection history.

Effective Enforcement

Year	Investigations	Prosecutions	YTD Total	Target
2008	37	10	47	40
2007	39	28	67	40
2006	25	12	37	38
2005	26	10	36	Baseline

Analysis of results and challenges: Fewer prosecutions were initiated than in the prior year in large part because the Zyprexa enforcement matter went to trial, which required substantial attorney time and resource in preparing for trial, being in trial, and in negotiating the largest settlement in Alaska's consumer protection history. Other actions included sending 75 letters to certain retailers in Southeast Alaska advising them of complaints of unfair or deceptive retail practices, which, if true, would violate Alaska's Unfair Trade Practices and Consumer Protection Act. Stores in two communities that displayed deceptive advertising were contacted again and it is anticipated that will result in at least two enforcement actions in 2009.

D4: Strategy - Effective antitrust enforcement

Target #1: Participate in multistate antitrust matters and investigate local matters implicating antitrust issues.

Status #1: In FY 2008, the state participated in multistate antitrust matters and investigated local matters 8 times, which is consistent with FY 2007.

Antitrust Cases Joined or Investigated

Year	YTD Total
2008	8
2007	8
2006	10

Analysis of results and challenges: The Consumer Protection (CP) Section is actively involved in two multistate antitrust matters including the Ovcon pharmaceutical investigation and the DRAM case. The unit continues to monitor three other multistate matters. On the local level, the CP Section opened an investigation into the Hawaiian Airlines/Alaska Airlines merger, and completed a review of the Maruha/Nichiro merger. The unit also opened an investigation of a proposed merger between two small airlines operating out of Bethel and Dillingham.

D5: Strategy - Effective implementation of registration laws

Target #1: 100% of annual registration applications processed within one year.

Status #1: In FY 2008, all charitable organization, paid solicitor, telephonic solicitation, business opportunity registrations were reviewed in a timely matter.

Implementation of Registration Laws

Fiscal Year	YTD Total	Target	Variance
FY 2008	100%	100%	0
FY 2007	100%	100%	0
FY 2006	100%	100%	0

Methodology:

D6: Strategy - Effective consumer complaint resolution

Target #1: Increase % of consumer complaints resolved through informal complaint process.

Status #1: Although the number of complaints resolved through the informal complaint process grew by 23, the percentage decreased. The increased complaints have made it more difficult to move them through the process because of limited resources.

Consumer Complaint Resolution

Fiscal Year	Complaints Received	Resolved	% Resolved
FY 2008	411	232	56.4%
FY 2007	341	209	61.2%
FY 2006	353	203	57.5%
FY 2005	369	91	24.6%

Analysis of results and challenges: The Consumer Protection (CP) Section saw a notable increase in the number of consumer complaints received. The unit is averaging approximately 35 to 40 complaints a month up from of about 25 complaints a month. This increased volume has made it more difficult to move complaints through the informal mediation process because of limited staff. As a consequence, there were a lower percentage of resolved complaints in 2008 compared to the prior year.

E: Result - Improve Regulatory Advocacy On Behalf Of The Public

Target #1: 70% success rate in representing the public interest before the Regulatory Commission of Alaska (RCA).

Status #1: The department has experienced an 82% success rate in representing the public interest before the RCA.

Improve Regulatory Advocacy

Fiscal Year	YTD Total	Target	Variance
FY 2008	82%	70%	12%
FY 2007	82%	70%	12%
FY 2006	88%	70%	18%

Methodology: In FY 2008 there were 17 dockets with final decisions, 3 in which the Regulatory Affairs and Public Advocacy (RAPA) position was not adopted. In FY 2007 there were 9 dockets with final decisions, 2 in which the RAPA position was not adopted.

E1: Strategy - Increase effectiveness of AG's advocacy of public interest in RCA dockets

Target #1: 5% increase in success rate in representing public interest.

Status #1: The Division achieved a 4% increment over 2007.

E2: Strategy - Enhance operational expertise

Target #1: Provide one training opportunity a year for Assistant Attorneys General (AAG) and Regulatory Affairs and Public Advocacy (RAPA) analyst staff.

Status #1: Achieved the target for all personnel the target is intended for.

E3: Strategy - Enhance public awareness of public advocacy role

Target #1: Publish Public Advocate Advisories for cases significantly affecting the public interest.

Status #1: Three Advisories were issued in FY 2008 by Regulatory Affairs and Public Advocacy (RAPA), successfully meeting the target.

F: Result - Enhance State Revenue From Mineral Resources

Target #1: Increase state revenue from mineral resource development by 20% (adjusted for changes in oil and gas prices) over current baseline projections, over the next ten years.

Status #1: We currently do not have data to track this measure.

F1: Strategy - Assist state agencies in achieving a project to market Alaska's North Slope Gas

Target #1: Within seven years have a transportation system completed to carry North Slope gas to market.

Status #1: The Alaska Gasline Inducement Act (AGIA) license received approval for issuance to TransCanada Alaska. The TransCanada project schedule anticipates conducting an open season by 2009 and shipping initial gas in the pipeline by 2017. A competing project, the Denali project, appears to be gearing up for permit approvals. The Denali project anticipates conducting an open season in 2010 and shipping initial gas by 2017.

F2: Strategy - Defend non-discriminatory inter-state TAPS tariff

Target #1: Achieve non-discriminatory TransAlaska Pipeline System (TAPS) tariff.

Status #1: The state prevailed at the Federal Energy Regulatory Commission hearing. The case is presently on appeal with the Washington DC Circuit of US Court of Appeals.

Analysis of results and challenges: The state prevailed at the Federal Energy Regulatory Commission hearing. The case is presently on appeal with the Washington DC Circuit of US Court of Appeals.

Component: Deputy Attorney General's Office

Contribution to Department's Mission

The mission of the Civil Division is to protect the human, financial, and natural resources of the state.

Core Services

- The Deputy Attorney General for the Civil Division serves as the chief operating officer for the division. In this role, the deputy is responsible for leading, managing, and coordinating the activities of the attorneys and paraprofessionals in all offices of the Civil Division (Juneau, Anchorage, Fairbanks, Bethel, Kenai, Nome and Palmer).
- The Deputy Attorney General for the Civil Division works with the attorney managers/supervisors on issues and cases that require input or direction from the Attorney General or other policy-level officers.
- This component supports the deputy in assisting the Attorney General and the department in carrying out its statutorily prescribed functions.
- The Deputy Attorney General for the Civil Division heads up the management team for the division and in that role works closely with the statewide office chief and statewide section supervisors.
- The Deputy Attorney General for the Civil Division is responsible for presenting and defending the budget before the legislature, and is also responsible for making and implementing decisions regarding the division's budget and staffing throughout the fiscal year.

FY2010 Resources Allocated to Achieve Results

FY2010 Component Budget: \$987,600

Personnel:

Full time	2
Part time	0
Total	2

Component: Collections and Support

Contribution to Department's Mission

The Collections and Support section provides advice and representation to the Child Support Services Division (CSSD) of the Department of Revenue to assist it in the performance of its functions. The section is also responsible for collecting judgments owed to the State of Alaska and restitution on behalf of victims of crimes and delinquent acts.

Core Services

- The collections unit collects unsecured debts owed to the state. The majority of these debts are criminal judgments (fines, cost of appointed counsel, cost of incarceration on Driving While Intoxicated (DWI) charges, and court and collection costs in minor offense cases).
- The collections unit also collects restitution on behalf of victims in criminal and juvenile delinquency proceedings.
- The child support unit represents the CSSD in court, including paternity establishment and disestablishment proceedings, establishment and modification of child support orders, employer non-compliance actions, licensing appeals, and miscellaneous other activities related to enforcement of child support orders.
- The child support unit provides legal support in matters relating to administrative child support enforcement actions, drafts legislation and regulations, and provides general legal advice to CSSD.

FY2010 Resources Allocated to Achieve Results

FY2010 Component Budget: \$2,683,700

Personnel:

Full time	23
Part time	0
Total	23

Component: Commercial and Fair Business

Contribution to Department's Mission

The Commercial and Fair Business Section exercises the Attorney General's authority to enforce consumer protection and antitrust laws, which are aimed at protecting the public. This section also provides advice and representation to various departments and agencies of state government to assist them in the performance of their functions.

Core Services

- The Commercial and Fair Business Section has one of the more diverse law practices within the Department of Law. This section exercises the Attorney General's authority to enforce state consumer protection laws and antitrust laws. The section also provides representation, defense, advice, and counsel to 15 different divisions, commissions, and corporations within the Departments of Revenue, Education and Early Development, and Commerce, Community, and Economic Development.
- The section protects the public by enforcing state consumer protection and anti-trust laws and through its work with the agencies, boards, and commissions governing professional licenses, tobacco sales, and certified teachers. The section also protects the public by providing legal services to agencies that monitor insurance companies and other insurance licensees, charitable gaming, public utilities, banks, securities, corporations, mortgage brokers, and payday lenders.
- In addition to protecting the public, the section helps protect the integrity of the state's public finances through fair interpretation, implementation, enforcement, and adoption of statutes and regulations governing state revenue and taxation, the Permanent Fund dividend, and various state lending programs.

FY2010 Resources Allocated to Achieve Results

FY2010 Component Budget: \$4,734,400

Personnel:

Full time	27
Part time	2
Total	29

Component: Environmental Law

Contribution to Department's Mission

The Environmental Section provides advice and representation to several agencies, including primarily the Department of Environmental Conservation (DEC), to assist them in the performance of their duties related to environmental matters. The section's representation includes enforcement and recovery of costs and damages as well as defense of the state with respect to its role in a contaminated site or in carrying out its regulatory function.

Core Services

- Contaminated sites: In consultation with DEC, department attorneys pursue appropriate enforcement actions to ensure cleanup at contaminated sites or recommend to DEC that the state initiate a state led cleanup. In either case, the department pursues appropriate reimbursement of any state cleanup expenditures.
- Contaminated sites: The department consults with DEC in decisions to release a potentially responsible party from liability when available evidence indicates that the party is not, in fact, liable. Department attorneys work with DEC to negotiate prospective purchaser agreements for contaminated sites when appropriate.
- Oil spill prevention and response: The department advises and defends DEC regarding oil spill contingency plan approvals. When spills occur, investigative, enforcement, and litigation services are provided to ensure that the response is prompt and complete, that state costs and damages are reimbursed, and that violations of law are assigned fair consequences. Advice is provided with respect to the prevention and amelioration of fuel oil spills from above and underground storage tanks.
- Air and water quality: The department advises DEC regarding air permits and brings enforcement actions against entities violating clean air laws. The department provides advice on water quality issues including permitting for large mines, National Pollutant Discharge Elimination System (NPDES) primacy, marine vessel wastewater discharges, domestic wastewater, and drinking water. Advice is provided to the Village Safe Water program on a variety of issues related to that program.
- Coastal Management Program: The department advises the Department of Natural Resources relating to the Alaska Coastal Management Program (ACMP) and the performance of the agency's duties under that program.
- Public health: The department provides legal advice to DEC's Division of Environmental Health on public health issues, such as food safety, animal health, and pesticides.
- Homeland security: The department provides legal advice to various state officials regarding efforts to improve security of critical facilities, such as the TransAlaska Pipeline and drinking water supplies.
- Legal defense of state actions: The environmental law component defends state agencies and officials when they are sued for the performance of their duties. These include cleanup decisions, issuance of permits, approval of contingency plans, consistency determinations and other matters.

FY2010 Resources Allocated to Achieve Results

FY2010 Component Budget: \$2,097,900	Personnel:	
	Full time	12
	Part time	1
	Total	13

Component: Human Services and Child Protection

Contribution to Department's Mission

Child Protection Section

The Child Protection Section was established in July 2005, consisting of all of the child protection attorneys in the former Human Services section. This new section was created due to the large number of attorneys who handle child protection cases. The Child Protection Section provides advice and representation to the Department of Health and Social Services, Office of Children's Services (OCS), to assist that agency in the performance of its functions.

Human Services Section

The Human Services Section provides advice and representation to the Department of Health and Social Services (DHSS) to assist that agency in the performance of its functions.

Core Services

- Child Protection attorneys provide legal assistance to the Department of Health and Social Services, Office of Children's Services (OCS), on issues arising from the state's child protection system. Attorneys advise social workers at OCS prior to initiation of legal action to remove children from abusive or neglectful homes and, if necessary, litigate whether children should be in the legal custody of the state.
- Child Protection attorneys also assist OCS in implementing plans to safely return children home or take legal action to terminate parental rights, allowing for placement of children in adoptive or otherwise permanent homes.
- Human Services attorneys provide legal assistance to DHSS on issues arising from the state's health services, social services, and public assistance programs, including licensing, public health, the state certificate of need program, adult protective services, the long-term care ombudsman and emergency mental health.
- Human Services attorneys advise all of the divisions and offices of DHSS regarding changes for compliance with state and federal law and steps necessary at the state level to remain in compliance with federal funding requirements.

FY2010 Resources Allocated to Achieve Results

FY2010 Component Budget: \$6,655,200

Personnel:

Full time	63
Part time	2
Total	65

Component: Labor and State Affairs

Contribution to Department's Mission

The Labor and State Affairs Section provides advice and representation to various departments and agencies of state government to assist them in the performance of their functions.

Core Services

- The section provides legal assistance needed for governmental management, including budget, public finance, employment, labor relations, civil rights, procurement, retirement programs, Medicaid rate disputes, investment of treasury and Permanent Fund Corporation funds, and homeland security.
- The section provides legal assistance for problems associated with institutional relationships within state government, including the separation of powers between the three branches of government and interaction between the state and local governments.
- The section provides legal assistance on issues associated with voter initiatives and the conduct of elections and election campaigns, as well as education, child care licensing, occupational safety, employment programs, and revocation of driver licenses.
- The majority of recipients of the legal services include the Departments of Administration, Education and Early Development, Health and Social Services, Labor and Workforce Development, Community and Economic Development, and Military and Veteran's Affairs; the Offices of the Governor and Lieutenant Governor; the Alaska Court System; and to quasi-government entities such as the Alaska Permanent Fund Corporation, Alaska Energy Authority and the Alaska Industrial Development and Export Authority.

FY2010 Resources Allocated to Achieve Results

FY2010 Component Budget: \$5,811,300

Personnel:

Full time	30
Part time	0
Total	30

Component: Legislation/Regulations

Contribution to Department's Mission

The Legislation and Regulations Section provides legal advice and assures compliance with legal standards regarding legislation and regulations that implement executive branch policy directives.

Core Services

- The Legislation and Regulations Section drafts and edits legislation on behalf of the governor for introduction in the legislature, tracks and reviews all legislation for legal issues before the governor acts on it, and reviews virtually all regulations adopted by the executive branch for compliance with legal requirements. The section assists the governor's office in seeking passage of legislation introduced at the request of the governor.
- The section coordinates responses to legal questions and requests for information from legislators to the Department of Law. The section provides training on regulations and legislative matters to all state agencies and to assistant attorneys general. The section prepares the Drafting Manual for Administrative Regulations. The section frequently provides advice to state agencies regarding legal requirements for legislation, regulations, public records, and the Open Meetings Act.
- The regulations attorney serves as the executive branch representative to the National Conference of Commissioners on Uniform State Laws, which formulates model legislation on issues of nationwide concern.

FY2010 Resources Allocated to Achieve Results

FY2010 Component Budget: \$818,600

Personnel:

Full time	6
Part time	0
Total	6

Component: Natural Resources**Contribution to Department's Mission**

The Natural Resources Section provides legal advice and representation to state departments, boards and commissions that regulate Alaska's lands, waters, fish, game, and other renewable natural resources.

Core Services

- The Natural Resources Section advises the Department of Natural Resources and the Department of Fish and Game to ensure that land, water, fish, game, and other renewable natural resources are managed and allocated by state agencies in accordance with state law. The section also advises the Mental Health Trust Land Office and the Big Game Commercial Services Board. The section pursues legal actions for forfeiture of vessels and other property used in violating state natural resource laws.

FY2010 Resources Allocated to Achieve Results

FY2010 Component Budget: \$1,300,300

Personnel:

Full time	9
Part time	0
Total	9

Component: Oil, Gas and Mining

Contribution to Department's Mission

The Oil, Gas and Mining Section provides legal advice and representation to state departments, boards, and commissions to insure that the state receives the maximum benefit from development of its oil, gas, and mining resources.

Core Services

- The Oil, Gas, and Mining Section provides legal advice and assistance to the state on oil, gas, and mining-related disputes. The section also advises state agencies on oil and gas royalty and tax programs and on development of state oil, gas, and mining resources. The section monitors and protests tariffs charged for transportation of oil and gas production through pipelines, and legal advice to state agencies concerning the development of state oil, gas, and mineral resources.
- Department attorneys must frequently rely on economists, engineers, and other experts to address these highly technical oil and gas issues. Due to the complexity, length, and magnitude of major tax, royalty, and tariff cases, department attorneys sometimes use outside law firms to help in these disputes.
- The section funds legal services to ensure the integrity of the state's fiscal system, including issues related to Alaska North Slope crude oil destination values, allowable transportation costs, and corporate income because most of the state's operating revenues are derived from oil and gas corporate and production taxes and royalties on Alaska North Slope crude oil.
- The section funds legal services related to other oil and gas development issues including tariff monitoring and disputes with the owners of TransAlaska Pipeline System (TAPS) and other oil pipelines in Alaska, and assessment and collection of unpaid royalties and taxes from oil and gas producers.
- The section funds contracts with outside counsel and expert consultants on large or complex oil and gas cases as well as legal services related to lease sales, drafting and interpreting oil and gas statutes and regulations, pipeline right-of-way issues, and oil and gas conservation.

FY2010 Resources Allocated to Achieve Results

FY2010 Component Budget: \$11,279,400

Personnel:

Full time	29
Part time	0
Total	29

Component: Opinions, Appeals and Ethics

Contribution to Department's Mission

The Opinions, Appeals and Ethics Section provides specialized legal services and representation to state government on all legal opinions, civil appeals in state and federal court, all executive branch ethics, public finance matters, and Indian law.

Core Services

- The Opinions, Appeals and Ethics Section provides legal services and expertise to departments and agencies, including attorney general opinions on all subjects and appeals of civil cases in state or federal court. The section serves all departments, boards, and commissions on Executive Branch Ethics Act matters. The section provides advice and representation on specialized areas of the law, including Indian law and the public records act.
- The section's primary functions are to improve the state's civil appellate work, improve the quality of attorney general opinions, provide more timely and comprehensive services on executive branch ethics for all of state government, and provide specialized legal expertise in certain areas. Attorneys in the section evaluate and make recommendations to the attorney general and deputy attorney general on all civil appeals and petitions for review.
- The section also provides assistance with appellate briefing and case preparation, and handles appeals where the case presents significant constitutional issues or where matters of statewide implication are involved. The section handles all of the state's appellate cases concerning child abuse and neglect.
- The section is responsible for attorney general opinions, and in carrying out that function it both prepares opinions on significant legal issues, and reviews opinions generated by others in the department. As with the appellate function, the section's opinion function has improved the substance, quality, and consistency of the written legal advice issued by the department.
- The section is assigned the Executive Branch Ethics function for state government. This focus has improved the timeliness and quality of ethics advice being rendered to all state agencies. An Assistant Attorney General in the section serves as the designated ethics supervisor for the Department of Law, and handles professional ethics issues involving both department staff and outside counsel.
- The section also reviews briefs and makes recommendations to the attorney general on participation in United States Supreme Court cases as an amicus or "friend of the court."

FY2010 Resources Allocated to Achieve Results

FY2010 Component Budget: \$1,780,900

Personnel:

Full time	11
Part time	0
Total	11

Component: Regulatory Affairs Public Advocacy

Contribution to Department's Mission

The Regulatory Affairs and Public Advocacy (RAPA) Section exercises the Attorney General's responsibility to represent the public interest in regulatory affairs by performing the public advocacy function in utility and pipeline carrier matters before the Regulatory Commission of Alaska and providing policy analysis on related matters.

Core Services

- RAPA was established within the Department of Law to perform the Attorney General's public advocacy responsibility in utility and pipeline matters that come before the Regulatory Commission of Alaska (RCA). The Attorney General, as the Public Advocate, determines and advocates for the public interest with particular attention to the interests of consumers who would not otherwise have an effective voice regarding the rates and services of regulated utilities operating in the state.
- RAPA represents the public interest in rate cases and other proceedings before the RCA, in court appeals, before the Legislature and other policymakers. The Attorney General utilizes the expert technical support of RAPA non-attorney professionals who provide accounting, engineering, economic and policy analysis for all types of regulated utilities and who prepare written testimony for hearing. Alaska's public advocate is a member of the National Association of State Utility Consumer Advocates.
- AS 42.05.254(e) and AS 42.06.286(a) provide for a funding mechanism directly from the regulatory cost charge that is administered by the RCA.

FY2010 Resources Allocated to Achieve Results

FY2010 Component Budget: \$1,536,800

Personnel:

Full time	10
Part time	0
Total	10

Component: Statehood Defense

Contribution to Department's Mission

The Statehood Defense unit of the Department of Law provides advice and representation to state agencies on issues raised by conflicts between state and federal jurisdiction.

Core Services

- Statehood Defense attorneys handle complex cases arising out of state/federal jurisdictional conflicts which profoundly affect management of Alaska's natural resources. Issues include title navigability, RS 2477 rights-of-way, access across and within federal lands pursuant to Alaska National Interest Lands Conservation Act (ANILCA), Alaska Native Claims Settlement Act (ANCSA) 17(b) easements, subsistence, Endangered Species Act (ESA), and management issues.
- Statehood Defense attorneys also provide legal advice and assistance to the Governor's Office and state agencies on matters of federal Indian law.

FY2010 Resources Allocated to Achieve Results

FY2010 Component Budget: \$1,066,800	Personnel:	
	Full time	7
	Part time	0
	Total	7

Component: Timekeeping and Litigation Support

Contribution to Department's Mission

Timekeeping and Litigation Support staff provide law office management and case management services in each of the three Civil Division office locations: Juneau, Anchorage and Fairbanks. Billings for legal services rendered to client agencies are also an aspect of this component's contribution to the Department of Law's mission. Beginning in FY 2007, litigation support was added to the budget component name and mission of the unit. The change will logically centralize oversight of the new technology tools we are in the process of implementing for the Civil Division. That effort will continue into FY 2010.

Core Services

- Perform business functions to operate the state's largest law office including: supervising legal and clerical support staff, completing and filing of personnel forms, coding invoices for payment, reviewing time and attendance records, maintaining law libraries, processing mail, procuring office supplies, performing receptionist duties, working with the lessor on office space and facility issues, and generally ensuring employees have the needed tools and equipment to carry out their work.
- Previously two administrative clerk positions were responsible for the establishment, maintenance, and control of case management records. As the ProLaw case management system is deployed that process will be overseen by an associate attorney, who will provide some quality control and consistency to existing processes. Functionality will be added to what has been simply a case list with certain case-type identifiers as well as location, fiscal year, and attorney from opening through closing.
- All Civil Division attorneys and paraprofessionals maintain detailed time records in the department's timekeeping and billing system. Monthly, work is billed out to all clients (including the Department of Law). Timekeeping and Billing gathers complete and accurate timekeeping data, prepares and submits billings and ad hoc reports to client agencies, and maintains complete and accurate information related to the many reimbursable services agreements Law must enter into with its customers.

FY2010 Resources Allocated to Achieve Results

FY2010 Component Budget: \$1,595,000

Personnel:

Full time	18
Part time	0
Total	18

Component: Torts & Workers' Compensation

Contribution to Department's Mission

The Torts and Workers' Compensation Section provides legal defense and advice in personal injury lawsuits filed against state agencies and state employees. It also provides advice and training to state agencies and represents the State as employer before the Workers Compensation Board and the Alaska Workers Compensation Appeals Commission.

Core Services

- Attorneys in the Torts and Workers' Compensation Section defend tort claims, maritime personal injury claims, and civil rights claims for damages under 42 USC §1983 filed in both state and federal court, and in both the trial courts and appellate courts.
- Attorneys in the section represent state agencies in Workers Compensation claims filed by state employees where the state is the employer. They advocate on behalf of the state at hearings before the Workers' Compensation Board, and represent the state in appeals from the Board taken to the Workers Compensation Appeals Commission and to the Alaska Supreme Court.
- Attorneys in the Torts and Workers' Compensation section provide oral advice and training to state agencies on risk management, workers' compensation, and liability issues and provide oral advice to state adjusters on workers' compensation issues.

FY2010 Resources Allocated to Achieve Results

FY2010 Component Budget: \$3,373,000

Personnel:

Full time	29
Part time	1
Total	30

Component: Transportation Section

Contribution to Department's Mission

The Transportation Section provides advice and legal representation to state agencies on all aspects of the construction and operation of the state's public facilities, including highways, airports, ferries, buildings, harbors, and other public works. The Department of Transportation and Public Facilities (DOT&PF) generates a high percentage of the section's work.

Core Services

- Assist agencies with project development, including compliance with project planning and environmental laws.
- Assist agencies with project execution, including land acquisition, procurement of contractors, and resolution of claims by contractors.
- Assist agencies with management and operation of completed facilities.
- Provide advice and representation on myriad of issues daily confronting agencies related to development and operation of public infrastructure.

FY2010 Resources Allocated to Achieve Results

FY2010 Component Budget: \$2,407,900	Personnel:	
	Full time	16
	Part time	0
	Total	16

Administration and Support Results Delivery Unit

Contribution to Department's Mission

The mission of Administration and Support is to provide leadership, support, and oversight of department operations in the furtherance of the Department's mission to provide legal services to state agencies, to ensure that civil and criminal laws of the state are followed, to defend the state in legal actions, and to implement the Executive Branch Ethics Act.

Core Services

- Administration and Support includes the Office of the Attorney General and the Administrative Services Division.
- The Office of the Attorney General provides overall management of the Department of Law. The Attorney General, as the principal executive officer of the department, is responsible for both the legal and the administrative aspects of the department's operations. The Attorney General works closely with the Governor and immediate staff providing legal counsel and advice as the Governor addresses priorities and conducts affairs.
- The Attorney General serves as a trustee on the Exxon Valdez Trustee Council and represents the Department of Law on a number of interdepartmental efforts such as the Rural Justice Commission of Alaska. The Attorney General also serves on a number of national conferences such as the National Association of Attorneys General and the Conference of Western Attorneys General.
- The Administrative Services Division provides the core administrative services that are essential to the day-to-day operation of the Department of Law and to managing the resources of the department. These include budgeting, personnel and payroll, procurement, accounting, computer and network services, data processing, timekeeping and billing, and monitoring and forecasting departmental expenses.

End Result	Strategies to Achieve End Result
A: Improve Delivery of Admin Services That Facilitate the Dept.'s Mission <u>Target #1:</u> 80% of those responding to a survey rate the quality of service 4 or higher on a scale of 1-5. <u>Status #1:</u> No surveys were completed.	A1: Reduce process times, cycle times, close skill gaps <u>Target #1:</u> Pay vendors as close to 30 days from invoice date as possible, without going more than 30 days. <u>Status #1:</u> The information to report on the status of this target is currently not available. <u>Target #2:</u> Respond to all help desk calls the same day the call is received. <u>Status #2:</u> The information to report on the status of this target is currently not available. The Department is evaluating tracking software and hopes it will be available in the future. <u>Target #3:</u> Deliver budget scenarios to the Office of Management and Budget (OMB) on or before the due date. <u>Status #3:</u> The Department has delivered requested budget scenarios to OMB on or before the due date. <u>Target #4:</u> Process all uncontested travel reimbursement requests from employees within 14 days of receipt.

	<p><u>Status #4:</u> We do process most uncontested travel claims within the target. We are also developing a method to track all claims so we can work on the issues that cause delays regarding contested Travel Authorizations and develop metrics that will enable us to measure this target.</p> <p><u>Target #5:</u> Bill for legal services monthly. <u>Status #5:</u> The Department billed legal services invoices in accordance with our procedures.</p> <p><u>Target #6:</u> Zero procurement violations. <u>Status #6:</u> No procurement violations have been committed in the current fiscal year.</p> <p>A2: Improve compliance with all federal and state requirements.</p> <p><u>Target #1:</u> No over-expenditure of budget. <u>Status #1:</u> The Department had no over-expenditures of budget in FY 2008.</p> <p><u>Target #2:</u> Zero audit exceptions. <u>Status #2:</u> The Department did not have an audit exception in FY 2008.</p>
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FY2010 Resources Allocated to Achieve Results

FY2010 Results Delivery Unit Budget: \$3,391,800

Personnel:

Full time	23
Part time	0
Total	23

Performance

A: Result - Improve Delivery of Admin Services That Facilitate the Dept.'s Mission

Target #1: 80% of those responding to a survey rate the quality of service 4 or higher on a scale of 1-5.

Status #1: No surveys were completed.

Analysis of results and challenges: No surveys were completed.

A1: Strategy - Reduce process times, cycle times, close skill gaps

Target #1: Pay vendors as close to 30 days from invoice date as possible, without going more than 30 days.

Status #1: The information to report on the status of this target is currently not available.

Target #2: Respond to all help desk calls the same day the call is received.

Status #2: The information to report on the status of this target is currently not available. The Department is evaluating tracking software and hopes it will be available in the future.

Analysis of results and challenges: The information to report on the status of this target is currently not available. The Department is evaluating tracking software and hopes it will be available in FY 2010 to allow for reporting of time spent from notification of problem through resolution.

Target #3: Deliver budget scenarios to the Office of Management and Budget (OMB) on or before the due date.

Status #3: The Department has delivered requested budget scenarios to OMB on or before the due date.

Target #4: Process all uncontested travel reimbursement requests from employees within 14 days of receipt.

Status #4: We do process most uncontested travel claims within the target. We are also developing a method to track all claims so we can work on the issues that cause delays regarding contested Travel Authorizations and develop metrics that will enable us to measure this target.

Target #5: Bill for legal services monthly.

Status #5: The Department billed legal services invoices in accordance with our procedures.

Analysis of results and challenges: Currently the Division of Administrative Services has 12 billing cycles. July and August are consolidated into a single bill so that we can focus our attention during the reappropriation period on closing out the prior year. There is a final bill in August of each year that allows us to collect any final direct case costs that are paid after the June bill is finalized and sent out.

Target #6: Zero procurement violations.

Status #6: No procurement violations have been committed in the current fiscal year.

A2: Strategy - Improve compliance with all federal and state requirements.

Target #1: No over-expenditure of budget.

Status #1: The Department had no over-expenditures of budget in FY 2008.

Target #2: Zero audit exceptions.

Status #2: The Department did not have an audit exception in FY 2008.

Department of Law-Number of Audit Exceptions

Fiscal Year	YTD Total
FY 2007	0
FY 2006	0
FY 2005	0
FY 2004	0
FY 2003	0

Component: Office of the Attorney General**Contribution to Department's Mission**

Article III, section 25 of the Alaska Constitution provides that the governor appoints the head of each principal department, including the attorney general, subject to confirmation by a majority of the members of the legislature in joint session, and that the head of each principal department serves at the pleasure of the governor.

AS 44.23.010 names the attorney general as the principal executive officer of the Department of Law. In this role, the Attorney General provides leadership and policy direction to the department in its comportment of its mission to provide legal services to state government and to prosecute crime.

AS 44.23.020 states that the "attorney general is the legal advisor of the governor and other state officers."

The Attorney General is the principal executive officer of the Alaska Department of Law. In this role the Attorney General is responsible for both the legal and the administrative aspects of the department's operations. This component supports the Attorney General and immediate staff to carry out statutorily defined functions.

The Attorney General serves as legal advisor for the governor and other state officers. In addition, the Attorney General is responsible for representing the state in all civil actions to which it is a party; prosecuting all cases involving violation of state law; administering state legal services, including furnishing written legal opinions and giving advice on laws or proposed legislation; drafting legal instruments for the state; and bringing, prosecuting, and defending all necessary actions in the name of the state for the collection of revenue. The Attorney General serves as a trustee on both the Permanent Fund Board and the Exxon Valdez Trustee Council. The Attorney General is a member of the National Association of Attorneys General and serves on their executive committee, as one of their representatives to the Council on State Governments, and acts as their Supreme Court Liaison. The Attorney General is also a member of the Conference of Western Attorneys General. The Attorney General is co-chair of the Rural Justice Commission of Alaska along with the U.S. Attorney. The Attorney General is chair of the Alaska-Alberta Bilateral Council and is a member of the Stranded Gas Act Negotiating team.

Core Services

- Protect the interests of Alaska citizens and the resources of the state by ensuring that effective, high-quality legal services are provided to state agencies and officers.
- Prosecute those who violate state laws.
- Assist law enforcement agencies with criminal investigations by providing legal and tactical advice.
- Enhance oversight of the department's Indian Law work.
- Enhance oversight of the department's oil and gas work.
- Reduce fraud in benefit programs.
- Represent and defend the state in legal actions.
- Implement the Executive Branch Ethics Act.
- Manage the department's resources effectively and efficiently to provide support for the work of the department's employees.
- Participate actively in interdepartmental efforts to improve government services to Alaskans.

FY2010 Resources Allocated to Achieve Results**FY2010 Component Budget: \$644,700****Personnel:**

Full time 4

Part time 0

Total 4

Component: Administrative Services

Contribution to Department's Mission

Administrative Services provides budgeting, accounting, procurement, and computing services to the Department of Law. These services enable and enhance the Department in its mission to provide legal services to state agencies and prosecute crime.

Core Services

- Financial management and forecasting - Regular review, monitoring, and reporting of expenditures and revenues with additional emphasis on forecasting authorization balances through the end of the fiscal year.
- Budgeting - Annual preparation of the operating and capital budget request for the entire department. Periodic and final annual balancing of various sources of budget authorization with expenditures and revenues. Analyze and forecast the budget results of the department's shared resources cost pool.
- Fiscal and Accounting - Perform all accounting functions for the department through centralized accounts payable/receivable, review and payment of contracts, and federal grant reporting. Complete annual fiscal year closeout involving reconciliation of expenditures, revenues and encumbrances. Receipt monies collected for obligations owed to the state that are assigned to the Civil Division Collections and Support Section and monies collected for victim restitution and make payments to victims.
- Procurement - Manage the procurement process for outside legal counsel and expert contracts. Provide property control and centralized supply and equipment purchasing.
- Information Services - Provide computer support to end-users located in 13 communities throughout Alaska. Support includes network, application maintenance, and hardware and software installation. Provides help desk assistance and occasional formal training. Other services include web development, technical liaison on projects involving other agencies, special projects, and serves on statewide technical committees that establish the foundations for state government digital communication.
- Timekeeping - Calculate the department's attorney and paraprofessional timekeeping rate structure; manage the Civil Division's full-time attorney and paraprofessional time reporting and case management system; generate client billings; and respond to routine inquiries regarding individual matter, client, or project time and charges.
- Cost Allocation - Calculate and revise the federally approved cost allocation plans.
- Mail Services - Provide central mail pickup and delivery services for Juneau offices of the department as well as centralized mail services for certain legal and library supplies for the entire agency. Provide off-site security screening and inspection of all incoming mail and parcels in accordance with guidelines established by the Alaska Department of Administration.

FY2010 Resources Allocated to Achieve Results

FY2010 Component Budget: \$2,260,100

Personnel:

Full time	19
Part time	0
Total	19

Component: Dimond Courthouse Public Building Fund**Contribution to Department's Mission**

No mission statement.

FY2010 Resources Allocated to Achieve Results**FY2010 Component Budget: \$487,000****Personnel:**

Full time	0
Part time	0
Total	0

RDU/Component: BP Corrosion*(There is only one component in this RDU. To reduce duplicate information, we did not print a separate RDU section.)***Contribution to Department's Mission**

No mission statement.

FY2010 Resources Allocated to Achieve Results**FY2010 Component Budget: \$0****Personnel:**

Full time 0

Part time 0

Total 0